

TwinCATS |

# UNIFIED WORK PLAN

Fiscal Year  
2026

**DRAFT**  
**For Public**  
**Comment**



**SWMPC**

SOUTHWEST MICHIGAN PLANNING COMMISSION

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# INTRODUCTION

Metropolitan Planning Organizations (MPOs) are federally designated agencies that exist in every U.S. urbanized area with a population of 50,000 or more. To qualify for federal transportation funding, each of these areas must have an MPO in place. MPOs serve a critical role in regional transportation planning by providing a collaborative platform for state and local officials to address transportation issues, develop plans, and prioritize capital investments.

For the Benton Harbor–St. Joseph–Lincoln urbanized area, the MPO is the Twin Cities Area Transportation Study (TwinCATS), which is staffed by the Southwest Michigan Planning Commission (SWMPC). SWMPC serves as the federally recognized planning agency for this region.

The Unified Planning Work Program (UPWP) serves as the annual planning blueprint for TwinCATS. It outlines how staff resources and funding will be allocated to ensure a continuing, cooperative, and comprehensive (3C) transportation planning process, as mandated by the Federal-Aid Highway Act of 1962.

The UPWP encompasses:

- All major elements of the regional planning process
- Federal, state, and locally funded activities
- Technical tasks and planning support that address broader land use, social, economic, environmental, and health considerations

The UPWP also functions as the budget for SWMPC, detailing specific activities and the funding necessary to carry out the TwinCATS transportation program for Fiscal Year 2026 (October 1, 2025 – September 30, 2026).

The UPWP is developed through a partnership between:

- SWMPC (as the MPO)
- Michigan Department of Transportation (MDOT)
- Local member agencies within the Benton Harbor–St. Joseph–Lincoln urbanized area

This collaborative effort ensures that the region's transportation priorities are aligned with federal and state requirements and that resources are effectively directed to the most pressing needs.

## Federal Requirements and Planning Factors

Federal legislation (23 USC 134) requires MPOs to conduct planning that supports projects, strategies, and services aligned with national transportation goals, as outlined in the Infrastructure Investment and Jobs Act (IIJA) and previous acts like FAST Act and MAP-21.

### Federal Planning Factors include:

1. Support economic vitality and global competitiveness
2. Increase safety for all users
3. Enhance security for all users
4. Improve accessibility and mobility for people and freight
5. Promote environmental sustainability and consistency with planned growth
6. Improve connectivity across all modes of transportation
7. Ensure efficient system management and operations
8. Preserve the existing system
9. Improve system resiliency and stormwater management
10. Enhance travel and tourism

### Federal-Aid Highway Program Goals:

- Safety
- Infrastructure Condition
- Congestion Reduction
- System Reliability
- Freight Movement & Economic Vitality
- Environmental Sustainability
- Reduced Project Delivery Delays

Each of these planning factors and federal goals is addressed through specific UPWP tasks for FY 2026. The table on the following page illustrates how various work tasks align with the federal priorities.

Planning Factors	Economic Vitality	Improve Safety	Increase System Security	Increase Access & Mobility	Environment, Energy, & Quality of Life	System Integration Across Modes	Efficient System Operation	System Preservation	Resiliency & Reliability	Travel & Tourism
Program Administration	x	x	x	x	x	x	x	x	x	x
Air Quality Conformity					x					
Data Collection, Analysis, and Reporting										
Transportation System Data Collection	x	x		x			x	x	x	x
Data Mapping, Analysis, and Reporting	x	x		x	x	x	x	x	x	x
Asset Management	x	x		x			x	x	x	
Functional Classification System Updates							x	x	x	
Transportation Planning										
Planning Technical Support to MPO Members	x	x	x	x	x	x	x	x	x	x
Non-Motorized Planning	x	x		x	x	x	x	x	x	x
Congestion Mitigation & Air Quality (CMAQ)				x	x	x	x			
Highway Safety Improvement Program (HSIP)		x					x	x		
Transit Planning	x		x	x	x	x	x	x	x	
Long Range Transportation Planning										
Environmental Quality					x					
Freight Planning	x	x		x	x	x	x	x	x	
Performance measures	x	x	x	x	x	x	x	x	x	x
Travel Demand Model	x			x	x				x	x
Technological Innovation	x	x	x	x	x	x	x	x	x	x
Economic Development Linkage	x									
Public and Stakeholder Outreach							x			
Special Plans and Studies	x				x				x	x
Human Services Transportation Coordination			x	x	x	x	x			
Transportation Improvement Program (TIP)	x	x	x	x	x	x	x	x	x	x

## TwinCATS Study Planning Area and Membership

At a minimum, a Metropolitan Planning Area (MPA) must cover the urbanized area and contiguous geographic areas likely to become urbanized within the next 20 years. The TwinCATS MPO includes the following jurisdictions who each have voting representation on the TwinCATS Policy Committee:

Cities/Villages:	Townships:
City of Benton Harbor	Benton Charter Township
City of Bridgman	Chikaming Township
City of St. Joseph	Hagar Township
City of New Buffalo	Lake Charter Township
Village of Grand Beach	Lincoln Charter Township
Village of Michiana	New Buffalo Township
Village of Shoreham	Royalton Township
Village of Stevensville	St. Joseph Charter Township
	Sodus Township

In addition, the following agencies are voting members of the TwinCATS Policy Committee:

- **The Twin Cities Area Transportation Authority (TCATA)**, the urbanized public transit provider designated by the Governor of Michigan, serving a portion of the Benton Harbor-St. Joseph Urbanized Area.
- **Cornerstone Alliance**, an economic development agency serving Berrien County
- **The Michigan Department of Transportation (MDOT)** has voting representatives from the Coloma Service Center, the Southwest Region Office, and Statewide Planning
- **Berrien County Government** is represented by members of the County Planning Commission, the Board of Commissioners, and Berrien County Road Department

A map of the planning area is shown on the following page.

# Twin Cities Area Transportation Study (TwinCATS)



**Legend**

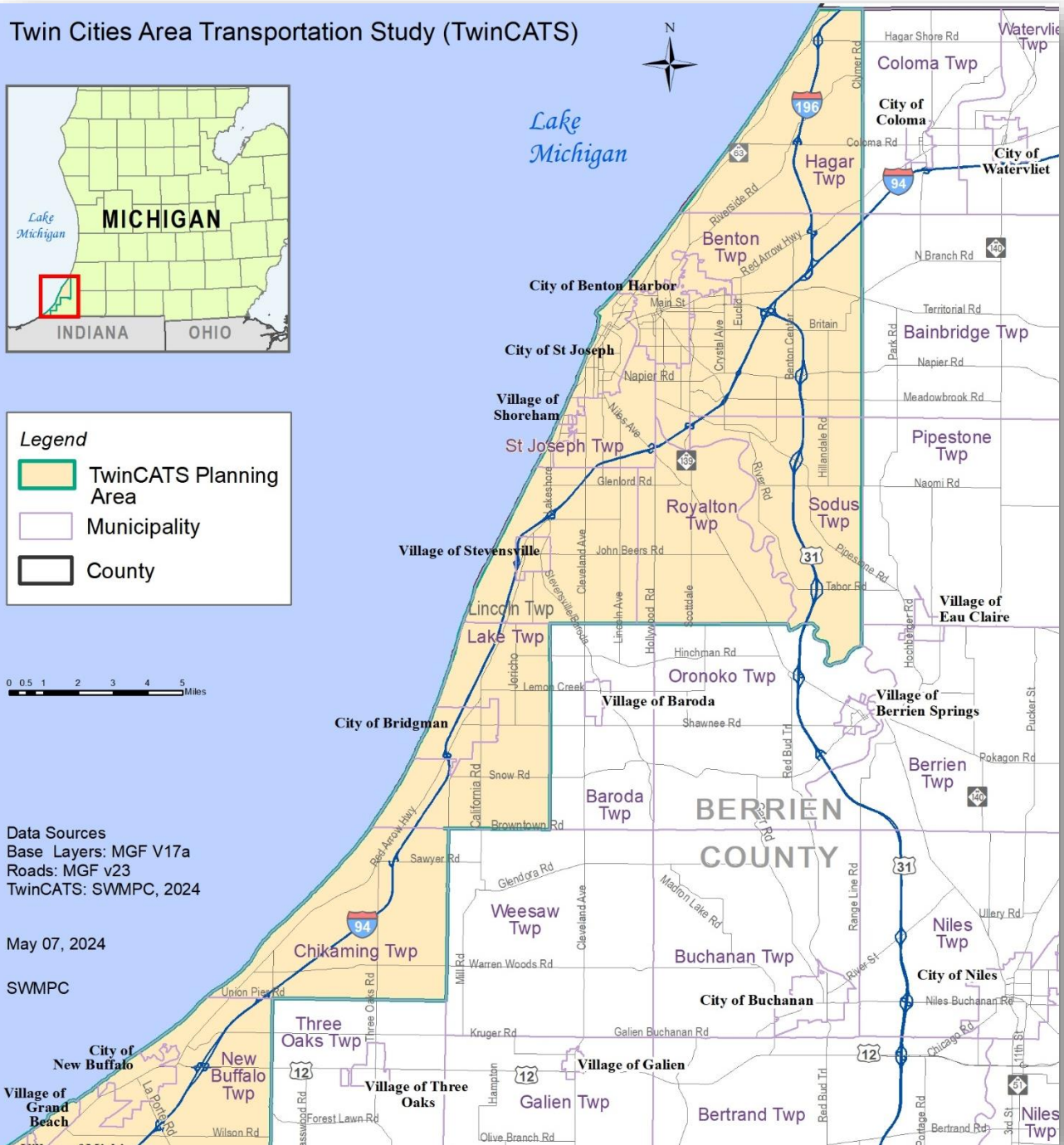
- TwinCATS Planning Area
- Municipality
- County

0 0.5 1 2 3 4 5 Miles

Data Sources  
 Base Layers: MGF V17a  
 Roads: MGF v23  
 TwinCATS: SWMPC, 2024

May 07, 2024

SWMPC





# FEDERAL TRANSPORTATION LEGISLATION – STATE AND MPO IMPACTS

On November 15, 2021, President Biden signed the IIJA into law – P.L. 117-58. The IIJA is a five-year surface transportation bill that includes \$550 billion in new Federal investment over fiscal years 2022 through 2026 for infrastructure, including roads, bridges, mass transit, water, and broadband. Several new programs were created under the Bipartisan Infrastructure Law including removing barriers to connecting communities, improving mobility and access to economic opportunity, reducing carbon emissions, rehabilitating bridges in critical need of repair, and increasing system resilience, among others.

The Bipartisan Infrastructure Law also makes new opportunities available to local governments, MPOs, and other public agencies to access new funding programs. Some of those programs include Safe Streets for All (SS4A), Strengthening Mobility and Revolutionizing Transportation (SMART), and Reconnecting Communities Pilot Program.

Some of the policy changes included in the Bipartisan Infrastructure Law that directly affect the Metropolitan Planning Program are reflected in the following sections:

## **Metro Planning (Section 11201)**

- **Public Participation** Encourages MPOs to use social media and web-based tools to foster public participation and to solicit public feedback during the transportation planning process.
- **Housing** Encourages MPOs to better coordinate transportation planning with housing, including housing as a planning factor in the scope of planning, as part of optional scenario planning.
- **Travel demand data and modeling (Section 11205)** Requires DOT to support State/MPO travel demand data and modeling, including a study, data, and an evaluation tool.
- **Increasing Safe and Accessible Transportation Options (Section 11206)** Requires MPOs to use ≥2.5% of funds apportioned for Metropolitan Planning (PL) to carry out activities to increase safe and accessible options for multiple travel modes for people of all ages and abilities, including adoption of Complete Street Standards or policies, development of a Complete Streets prioritization plan, and other planning documents that achieve these goals.

## Priorities Based on Federal Requirements.

The UWP is one of several TwinCATS planning documents referred to as a core document. This classification signifies that an MPO must produce or approve a document to receive federal and state funding. TwinCATS core documents include the Unified Work Plan, Long Range Transportation Plan, Transportation Improvement Plan, Public Participation Plan, Human Services Transportation Plan, Title VI Program, Performance measures, Transit Asset Management Plan, and Public Transit Agency Safety Plan. These documents are integral to shaping tasks and activities throughout the year. Below are the FY 2026 priorities for CUUATS staff based on federal requirements:

- Develop the Draft and Final UPWP FY 2027
- Develop the draft Long Range Transportation Plan (LRTP) 2055
- Track and publicly document the progress of the performance measures in the Performance Measures Report Card
- Amend (as needed) the Transportation Improvement Program FY 2026-2029
- Develop the FY 2025 Annual Listing of Federally Obligated Projects
- Track and document federal performance measures
- Update the Public Participation Plan

The table below identifies the various planning documents and their associated timelines.

Planning Document	Website Address	Update Period	Current Adoption/ Completion	Next Review Adoption/ Completion
Unified Work Program	<a href="https://www.swmpc.org/downloads/twincats_2025_uwp_1.pdf">https://www.swmpc.org/downloads/twincats_2025_uwp_1.pdf</a>	Annually	May 2024	May 2026
Long Range Transportation Plan	<a href="https://www.swmpc.org/downloads/twincats_2050_long_range_plan_.pdf">https://www.swmpc.org/downloads/twincats_2050_long_range_plan_.pdf</a>	Every 4 Years	December 2023	December 2026
Transportation Improvement Plan	<a href="https://www.swmpc.org/downloads/twincats_20232026_tip.pdf">https://www.swmpc.org/downloads/twincats_20232026_tip.pdf</a>	Every 3 Years	June 2022	June 2025
Public Participation Plan	<a href="https://www.swmpc.org/downloads/public_participation_plan_2017_1.pdf">https://www.swmpc.org/downloads/public_participation_plan_2017_1.pdf</a>	Every 5 Years	Updated June 2020	June 2025
Human Services Transportation Plan	<a href="https://michigancoordinationplans.com/region-4">https://michigancoordinationplans.com/region-4</a>	Every 5 Years	Updated June 2024	June 2029
Federally Obligated Projects	<a href="https://www.swmpc.org/downloads/twincats_jobnet_obligation_report_2024.pdf">https://www.swmpc.org/downloads/twincats_jobnet_obligation_report_2024.pdf</a>	Annually	December 2024	December 2025
Performance Measure Safety Targets	<a href="https://www.swmpc.org/downloads/twincats_performance_targets_20250121.pdf">https://www.swmpc.org/downloads/twincats_performance_targets_20250121.pdf</a>	Annually	November 2024	November 2025

Planning Document	Website Address	Update Period	Current Adoption/ Completion	Next Review Adoption/ Completion
Performance Measures Pavement and Bridge Targets	<a href="https://www.swmpc.org/downloads/twincats_performance_targets_20250121.pdf">https://www.swmpc.org/downloads/twincats_performance_targets_20250121.pdf</a>	Every 2 Years	March 2023	December 2027
Transit Asset Management Plan	<a href="https://www.mywaythere.org/downloads/transit_asset_management_plan_824.pdf">https://www.mywaythere.org/downloads/transit_asset_management_plan_824.pdf</a>	Every 2 Years	May 2025	May 2027
Public Transit Safety Plan	<a href="https://www.mywaythere.org/downloads/draft_tcata_ptasp_updated_82624.pdf">https://www.mywaythere.org/downloads/draft_tcata_ptasp_updated_82624.pdf</a>	Annually	May 2025	May 2026

## State Planning Emphasis Areas

Annually, the Michigan Department of Transportation (MDOT) issues the planning emphasis areas to be addressed in Michigan's metropolitan planning organizations' future work programs. Each of the Planning Emphasis Areas and has been thoughtfully considered as this UWP was developed. These planning areas are described below:

### State of Michigan Planning Program Emphasis Areas

1. Maintenance of the FY 2026-2029 TIP
  - Incorporation of performance-based planning in project selection
  - Four years of projects listed in TIP (for each MPO program areas)
  - Correct utilization of GPAs, in alignment with the guidance document (should the MPO utilize GPAs)
2. Continued involvement and feedback in JobNet application enhancements
3. Continue to ensure transit projects are accurately shown in the TIP and fiscally constrained. through coordination with local transit agencies and MDOT Office of Passenger Transportation.
4. As needed, continue to review, evaluate, and update public participation plan (PPP) to ensure. the following:
  - Clear project map/data listing
  - Consideration of virtual options for public participation
  - Environmental justice and Title VI processes and connection to public involvement
  - Ensuring transparency and providing open access to the planning, decision making, and project evaluation & selection processes. These processes should be available to the public and easy to understand (digestible format) on the MPO website.
5. Ensure compliance with Transportation Performance Measures (TPM) requirements, including working with MDOT on data needed to identify how MPO is working to meet adopted targets.
6. Continue to focus on partnerships utilizing a continuing, cooperative, and comprehensive (3C) approach to transportation planning

## Local Transportation Planning Initiatives

### **Performance Based Planning and Programming and the Identification of Performance Measures**

MAP-21 requires implementation of performance-based plans and programs, as well as the formal use of performance measures. TwinCATS will work cooperatively with MDOT to set performance measures and targets. To further address this emphasis area, TwinCATS will:

- Stay engaged in Michigan initiatives and national training opportunities.
- Incorporate performance measures and targets into goals and objectives.
- Document expected benefit of projects in TIPs, and LRTPs and how they will contribute to accomplishing performance targets.
- Evaluate the benefits/performance of TIP and LRTP projects to determine progress towards performance targets.
- Better align project selection criteria for TIPs / MTPs with performance measure targets

### **Consideration of Livability and Sustainability in the Transportation Planning Process**

SWMP staff will continue to work with our transportation partners to analyze access to essential services (employment, health care, schools/education, and recreation). Some methods we may employ to accomplish this are:

- Identify criteria for underserved populations (low income, minorities, elderly, LEP, Disabled) and essential services (health care, schools, supermarkets, employment centers, voting/polling places, courthouses, recreational areas, motor vehicle depts.).
- Map existing connectivity.
- Identify gaps in connectivity and create solutions. Develop and implement analytical methods to identify gaps in connectivity in existing and developing transportation systems and determine potential solutions.
- Participation Plans. Evaluate the effectiveness of Participation Plans for engaging disadvantage communities in the decision-making process.
- Participate in updating the regional Coordinated Human Service Public Transportation Plan as needed.
- Bike/Ped facilities. Assess the safety and condition of bike/pedestrian facilities.
- Evaluate compliance with ADA, particularly around schools, concentrations of disadvantaged populations, social services, medical, and transit facilities.

### **Integration of Housing, Transportation and Economic Development**

Consult with state and local entities responsible for land use, economic development, housing, management of road networks, or public transit and other appropriate public or private entities. Work towards developing regional goals for the integration of housing, transportation and economic development strategies to:



- Better connect housing and employment while mitigating commuting times.
- Identify the location of existing and planned housing and employment, and transportation options that connect housing and employment.
- Align transportation improvements with housing needs, such as housing supply shortages, and proposed housing development.
- Align planning for housing and transportation to address needs in relationship to household incomes within the TwinCATS planning area.

### **Regional Models of Cooperation**

TwinCATS is striving to increase collaboration between MPO members on transportation projects. In addition, SWMPC also serves as the staff for the Niles-Buchanan-Cass area MPO and are planners for the rural areas of Berrien, Cass, and Van Buren counties. SWMPC works with TwinCATS members to integrate planning throughout this entire region. Since a small portion of TwinCATS is part of the Michigan City urbanized area, TwinCATS strives to work with that area's MPO, the Northwestern Indiana Regional Planning Commission (NIRPC). In addition to regional collaboration, SWMPC works closely with Michigan Department of transportation (MDOT), the Federal Highway Administration (FHWA), and the Federal Transit Administration (FTA), to ensure all planning is done in accordance with state and federal guidelines.

The transportation work associated with the TwinCATS MPO is a subset of the regional planning work done within SWMPC. As such, there are regular opportunities for the regional planning work done by the SWMPC to complement the transportation work done. These areas of cross-pollination include environmental planning, economic development planning, health planning, and community planning such as master and recreation planning.

The SWMPC is a member of numerous groups that engage in regional planning within southwest Michigan. Those groups include the Strategic Leadership Council (SLC), Be Healthy Berrien (BHB), Friends of Berrien County Trails, and other collaborations. The work done within these collaborations all have components that integrate with transportation planning. The interrelationship among them is benefited in both directions by the deep understanding of the existing and planned transportation network. The SWMPC is dedicated to improving coordination between governing agencies in the selection of targets in order to link planning and programming to specific metrics and targets within those metrics.

### **Multimodal Planning**

With federal, state, and MPO member agencies, SWMPC staff will ensure continuing, comprehensive, and collaborative intermodal transportation planning, ensuring that individuals of all social and economic backgrounds have access to the transportation system. Staff will continue its work to improve and expand access to walking and biking infrastructure.

### Quality Public Transit Service

The existing public transportation services in Berrien County are not adequately meeting the needs of residents and businesses. Previous studies, outreach, and analysis of data all indicate that the services currently provided by the four transit agencies in the county are too complicated, unaffordable for many, and do not sufficiently connect important destinations or operate during the hours needed. The two largest urban areas - St. Joseph Benton Harbor and Niles are not directly connected to each other by transit. There is currently no transit service for 48 percent of the population within the TwinCATS urbanized area.

- **Service Expansion:** There is a need for transit service throughout the County centered on the parameters of activity centers in urban and rural areas and within a portion of the Benton Harbor-St. Joseph urbanized area where it does not currently exist. (49 percent of urbanized area receives no service)
- **Communication:** There is a need to communicate the transportation services that are available.
- **Connectivity:** There is a need for seamless mobility and the need to connect with other modes of transportation and transit service within and outside of the County to access vital life sustaining services.
- **Service Quality:** There is a need to reduce 1-2 hour wait times for people requesting Dial a Ride services Benton Harbor, City of St. Joseph, Benton Township and St. Joseph Township.
- **Service Design:** There is a need for an equitable, efficient, and effective countywide transit service. Challenges include establishing the appropriate mix and number of services to address the unmet needs of youth, seniors, low-income households, people with disabilities, as well as choice riders.
- **Local Match:** There is a need for additional local match to capture 100 percent of the federal funding allocated to the Benton Harbor St. Joseph Urbanized Area.

In FY 2026, SWMPC staff will conduct various planning activities with respect to addressing current transit issues.

## **Preserving the Existing Road Network**

As of 2024, 36 percent of the federal-aid roads in the TwinCATS area were in poor condition, meaning that significant expenditures are needed to improve the pavement condition. At the same time, many roads that are in fair condition now are in danger of deteriorating further without preventative maintenance. It has therefore become especially important that TwinCATS keep its members apprised of the pavement conditions, the latest techniques for managing pavement, and all available funding sources. To improve and maintain the condition of the road network, TwinCATS will need to continue to prioritize projects and target investments where they are most needed and where they will have the most impact. Performance measures will assist TwinCATS in evaluating the success of its investments in the future.

## **Pavement Data Collection**

For more than a decade, the SWMPC has coordinated this region's efforts to collect pavement condition data on the federal aid system. This important task will continue in FY 2026. In addition to data collection, SWMPC staff is responsible for the coordination of the multi-agency personnel that are present in the data collection vehicle during the survey process, the determination of the road network that is to be surveyed, reimbursement of local agencies who request it for their staff time, the internal processing of the data after it has been collected, and the transmission of the final data to the Transportation Asset Management Council (TAMC). SWMPC staff also coordinates the collection of data that has been developed for the local road system by local jurisdictions and forwards it to the TAMC for analysis in the statewide database. Data collected through this process will be used for the development of the pavement condition performance measures. Monitoring progress toward achieving the performance measures will also be a key use for the collected information.

## **HPMS**

MDOT is required to submit Highway Performance Monitoring System (HPMS) data to fulfill federal reporting requirements under Title 23 U.S.C. S.315. HPMS has a variety of uses by FHWA, including reports to Congress, transportation performance measures, apportionment of federal highway funds, highway statistics, research, and economic models, among others. MDOT requests MPO assistance with the HPMS process due to relationships with local road agencies and familiarity with the non-trunkline roadway system. Relative to the state's HPMS responsibilities, MPOs will support MDOT in its federal reporting obligations for the HPMS data collection program. MPOs will work with the HPMS team to update the sample file provided by MDOT in September of the year and will be asked to return the updated information by April 1st of the reporting year. The MPO will review sample sections along the non-trunkline roadway system only for data items that need updating. MPOs will attend training, as needed. The MPO may work with local road agencies in the effort to update the sample data.

### **Travel Information Unit**

MPOs will support MDOT by aggregating, compiling, and storing non-trunkline traffic count data which is collected for ease of access by MDOT to that data. MPOs will be made aware of the timetable for the annual HPMS update request to facilitate timely submission of the data. MPOs are asked to provide MDOT each year with a listing of where traffic counts are anticipated to be collected for the MPO program so that MDOT will not duplicate counts at the same locations and the greatest number of traffic counts on non-trunkline and local roads can be accomplished.

### **Model Inventory of Roadway Elements (MIRE)**

Under federal reporting requirements: Model Inventory Roadway Elements (MIRE) Fundamental Data Elements (FDE) is a federal reporting requirement for safety roadway data under federal statute §924.17. MPO and local agency participation in the MIRE data collection process is considered part of the requirements in fulfilling data collection responsibilities to MDOT. MPOs are asked to coordinate with their local agencies and MDOT staff to perform annual maintenance and validating of six (6) data items. The six data items that local agencies and MPO staff will be requested to review will be: surface type, number of through lanes, access control, median type, facility type, and traffic control. The review of these data items will be done in Roadsoft. Deliverables to MDOT will be exported from Roadsoft. The intent is that through an MDOT/SWMPC partnership of current review of MIRE data, SWMPC will work to maintain our data going forward.

### **Safety Planning**

A core emphasis of the FAST Act is the continual aggressive safety agenda. The MPO has and will continue to coordinate with MDOT regarding their Strategic Highway Safety Plan initiative to develop a regional and local process to identify safety problems by working with the Berrien County Road Department and other local agencies to address those known areas/locations where safety could be improved. This planning process is part of U.S.DOT/ FHWA effort to develop a National Strategy on Highway Safety – Toward Zero Deaths (TZD). The National Strategy is a data-driven effort focusing on identifying and creating opportunities for changing American culture to improve highway safety through engineering, education, enforcement, and emergency medical services (4 E's). The MPO will continue to advance in the coordination and cooperation with a broad range of multidisciplinary stakeholders to improve conditions for transit, freight, pedestrians, bicycles, and transportation network safety by assisting agencies in applying for Highway Safety Improvement Program (HSIP) and other related transportation safety funds.

# UNIFIED FUNDING SOURCES

All work, including MPO staff time and consultant studies, listed in the UWP are funded by one or more of the following funding sources.

## **Federal Highway Administration Funding PL-112 and Federal Transit Administration Funding 5303**

TwinCATS receives federal funding from the Federal Highway Administration (FHWA) and from the Federal Transit Administration (FTA) for transportation planning.

IIJA legislation requires MPOs to use 2.5% of their PL funds to carry out activities to increase safe and accessible options for multiple travel modes for people of all ages and abilities, including adoption of Complete Street Standards or policies, development of a Complete Streets prioritization plan, and other planning documents that achieve these goals.

## **Local Jurisdiction Funding**

All federal grant funds require at least an 18.15 percent non-federal match. The MPO requests funding from the fourteen participating member jurisdictions on a proportionate fair share basis using the population from the 2020 Bureau of Census population figures. The TwinCATS Technical Committee and Policy Committee are responsible for approving the budget.

### **FY 2026 FHWA & FTA Federal and Local Budget**

TwinCATS	Federal CPG	18.15% Match	Total
	\$259,082	\$57,451	\$316,533



### FY 2026 Local Match Calculation

Jurisdiction	Population (2020)	Percentage of Total Population	Share of CPG Local Match
City of Benton Harbor	9,103	11.50%	\$6,607
City of Bridgman	2,096	2.70%	\$1,551
City of New Buffalo	1,708	2.20%	\$1,264
City of St. Joseph	7,856	9.90%	\$5,688
Village of Grand Beach	310	0.40%	\$230
Village of Michiana	200	0.30%	\$172
Village of Shoreham	844	1.10%	\$632
Village of Stevensville	1,147	1.50%	\$862
Benton Charter Township	14,374	18.20%	\$10,456
Chikaming Township	2,778	3.50%	\$2,011
Hagar Township	3,243	4.10%	\$2,355
Lake Charter Township	3,316	4.20%	\$2,413
Lincoln Charter Township	13,782	17.40%	\$9,996
New Buffalo Township	1,945	2.50%	\$1,436
Royalton Township	5,141	6.50%	\$3,734
Sodus Township	1,995	2.50%	\$1,436
St. Joseph Charter Township	9,149	11.60%	\$6,664
<b>Total</b>	<b>78,987</b>	<b>100.00%</b>	<b>\$57,451</b>

*Source: Population based on 2020 Census*

## WORK ELEMENTS AND BUDGET

To effectively track progress and spending, the FY 2026 budget and work items in this Unified Work Program (UWP) are organized into the following six categories:

1. **Program Administration:** This category covers all administrative tasks and support activities necessary for the smooth and efficient operation of the TwinCATS MPO.
2. **Data Collection, Analysis, and Reporting:** This includes the collection of transportation-related data, such as the traffic count program, along with mapping, GIS tasks, and any work related to the analysis, presentation, or reporting of data.
3. **Transportation Planning:** This encompasses providing technical assistance to MPO members, conducting public outreach, administering special plans, and updating the Long-Range Transportation Plan.
4. **Transportation Improvement Program (TIP):** The TIP lists all federal and state-funded transportation projects within the TwinCATS planning area. This category includes project selection, TIP development, monitoring project status, and processing amendments.
5. **Safe and Accessible Multimodal Planning:** This category includes providing technical assistance to member communities, conducting public outreach, gathering data, and implementing projects aimed at enhancing multimodal transportation safety and accessibility.

Each category is designed to ensure that TwinCATS continues to meet its transportation planning goals while efficiently managing resources and addressing the evolving needs of the region.

**Budget by Work Element**

Work Element	Amount
<b>1.0 Program Administration</b>	\$113,583
<b>2.0 Data Collection, Analysis and Reporting</b>	\$38,521
<b>3.0 Transportation Planning</b>	\$113,865
<b>4.0 Transportation Improvement Program (TIP)</b>	\$27,027
<b>5.0 Safe and Accessible Multimodal Planning</b>	\$23,537
<b>Total</b>	<b><u>\$316,533</u></b>

*\*The totals shown here are actual totals, rounded to the nearest dollar. Thus, they may appear inconsistent throughout the document by an amount of no more than \$1.00.*

The following section provides a detailed description of each work category, including subcategories for each major work element. For each subcategory, it outlines specific objectives, key procedures, and tasks to be completed. Additionally, a list of expected outcomes is included, along with a timeline that will serve as a basis for tracking staff progress and budget expenditures. The timeline will specify either the quarter in which each outcome is expected to be completed, the frequency of the task, or indicate that the task will be completed on an as-needed basis. "As needed" means that, at this time, the exact timing or frequency of these tasks cannot be predicted, but they will be undertaken based on evolving circumstances or requirements.

# 1 PROGRAM ADMINISTRATION/COORDINATION

## 1.1 Program Management and Support

**Objective:** Conduct administrative activities necessary for the efficient operation of the TwinCATS MPO, as well as support to the Policy and Technical Committees, program administrative and managerial activities, financial monitoring and reporting, interagency coordination, and miscellaneous administrative support

**Procedures and Tasks:** Administration activities are undertaken to ensure MPO compliance with applicable federal and state regulations and ensure a successful MPO, which can carry out all of the other work tasks contained in the UWP. Program management and support includes:

- **Committee Support and Administration** Staff will develop Committee meeting materials such as agendas, minutes, committee member brief talking points and special correspondence as requested by members. Staff will review membership and bylaws, and work on special tasks as requested by members. Key objectives for this task include monitoring of the membership of the committees and the amending of bylaws as needed. Staff will continue to develop the Committee information for members to use as a reference guide and update the SWMPC website to make meeting materials more readily accessible to committee members.
- **Administering the MPO committees:** Manage the Policy Committee, Technical Advisory Committee, and Walk and Roll Subcommittee, which includes developing meeting materials (agenda, minutes, and presentations), providing committee education through presentations and handouts, revising the committee handbook, and updating the TwinCATS website. Prepare and distribute information material regarding MPO & staff activities.
- **Reviewing and updating documents:** This includes an annual review of both the Policy and Technical Advisory Committee bylaws to ensure they are up to date and provide clear roles and procedures for the MPO committees. This also includes a periodic review and update of the memorandum of understanding (MOU) that TwinCATS maintains with MDOT, the Northern Indiana Regional Planning Commission (NIRPC), and the Twin Cities Area Transportation Authority (TCATA). Maintaining and preparing records and documentation necessary for certifying the Planning Process for conformance with applicable State and Federal guidelines and regulations.
- **Preparation of reports to state and federal partners:** The preparation of reports regarding transportation planning activities funded through PL112 and Section 5303. It includes an annual report and quarterly progress reports, which document TwinCATS accomplishments. It also includes annually submitting the disadvantaged business enterprise report and the title VI reports to MDOT to ensure compliance with all relevant regulations.
- **Accounting and Budget:** This includes tracking the spending of the TwinCATS budget and reporting expenditures to MDOT, as well as any other task related to the fiscal management of the MPO.

- **Program-related Personnel Management Activities:** This includes performance evaluations, position descriptions and hiring, and exit interviews. Program-related training courses, seminars, workshops, staff meetings and management improvement activities.

Outcome	Timeline
Preparation of Policy Committee and Technical Committee Meeting Materials such as agendas and meeting minutes	Monthly
Maintenance of Committee web pages	As Needed
Updates to Committee email contact lists	Quarterly
Review and revisions to Policy Committee and Technical Committee Bylaws	Annually
Preparation of presentations to Committee members on transportation topics	Monthly
Monitor and review federal and state laws, policies, guidelines, and technical studies. Preparation of summaries, briefing other agencies on the impacts of proposed changes in transportation laws.	Ongoing
Upkeep of correspondence, files, records, and newspaper files of all TwinCATS activities for public review. Documentation of meetings attended and public notices soliciting public involvement.	Ongoing
Quarterly Progress Reports on financial and planning activities to the Michigan Department of Transportation.	Quarterly
Maintenance of FY 2026 financial records.	Monthly
Activity and financial reporting to the Michigan Department of Transportation	Quarterly
Development/update of formal agreements between various local agencies, transit providers, and MDOT with respect to TwinCATS.	Ongoing
Program financial monitoring, program management, and administrative activities	Ongoing
Completion of Disadvantaged Business Enterprises reports.	Second Quarter
Review of 2025 financial records, including work on FY 2025 audit.	Second Quarter



## 1.2 Interagency Coordination

**Objective:** Work with state, federal, and regional partners on common goals and issues affecting transportation in the wider region, state, and nation.

**Procedures and Tasks:** Staff participates in a variety of programs where they collaborate with other organizations to work toward common goals. Staff engage with the following organizations:

- **Westrain:** SWMPC will chair and participate in the Westrain Collaborative, which seeks to preserve, promote, and improve passenger rail service in West Michigan.
- **Michigan Transportation Planning Association (MTPA):** An association of public organizations and agencies, which are responsible for transportation planning activities throughout Michigan. Staff also work with a subgroup of the MTPA comprised of smaller MPOs to address the unique challenges faced in areas with a smaller population and limited resources.
- **Michigan Public Transit Association (MPTA):** Provides leadership, resources, support, and technical assistance to advocate and strengthen public transportation in Michigan. Staff attends the Legislative Conference and the MPTA annual conference to; develop and maintain communication with federal, State, and local governments and exchange information and ideas to improve public transit.
- **Be Healthy Berrien:** A partnership of organizations interested in improving health in Berrien County. Staff provides insight into how transportation can be used as a tool for promoting active lifestyles.
- **The Twin Cities Harbor Conservancy:** With the elimination of the St. Joseph River Harbor Authority, a group of stakeholders has been meeting regularly to discuss the future of the harbor including governance and potential developments.
- **Michigan's Great Southwest Strategic Leadership Council:** A council made up of business, non-profit, and community leaders who work on improving quality of life in Berrien County.
- **University Center for Regional Economic Innovation (REI) Consultative Panel:** SWMPC serve on the counsel that advises the REI University Center faculty and staff on the overall project objectives and scope of work. The REI is a program of Michigan State University that works to improve the economy in Michigan's most vulnerable communities.
- **The Quad State Directors:** Meetings of the directors of Northwestern Indiana Regional Planning Commission, Chicago Metropolitan Agency for Planning, and Southeast Wisconsin Regional Planning Commission, and SWMPC
- **Berrien County Broadband Internet Task Force:** A task force made up of regional community leaders who are working on expanding the broadband infrastructure, which is vital to economic development, education, and overall quality of life.
- **Michigan 2050 Trails Plan Steering Committee:** A collaborative initiative to create a roadmap for the next 25 years of trail development in Michigan. The vision for Michigan trails is to connect communities, promote health and wellness, and fuel economic prosperity.

Outcome	Timeline
Attend and participate in:	
Michigan Association of Regions meetings	Bi-Monthly
Michigan Transportation Planning Association (MTPA), Michigan Public Transportation Association (MPTA), Michigan's Great Southwest Strategic Leadership Council, Be Healthy Berrien, The Twin Cities Harbor Conservancy, Region 8 Regional Prosperity Initiative, and the University Center for Regional Economic Innovation Consultative Panel, Berrien County Broadband Task Force, Michigan 2050 Trails Plan Steering Committee.	Monthly
Quad State Directors, Westrain	Quarterly
MTPA and MPTA annual conferences	Annually
Provide additional support to the above organizations	As Needed
Written comments on other studies as appropriate	As Needed
Preparation and distribution of various maps, program guidelines and other transportation or Land use materials for outside groups or agencies	As Needed
Public presentations as requested	As Needed

### 1.3 Professional Development and Technical Training

**Objective:** Keep staff trained in the latest regulations, rules and procedures related to transportation planning.

**Procedures and Tasks:** Professional development and training are fundamental components of maintaining a qualified, up-to-date professional staff. As new regulations and guidance are developed, staff will seek out resources to ensure compliance. This will include staff attending training sessions hosted by state and federal agencies on new rules, regulations, and guidance for topics that include performance-based planning and programming. In addition, staff will attend relevant conferences and workshops to learn about the best practices in transportation planning. Whenever possible, staff will use webinars, online courses, and other digital resources for training to reduce the cost of travel.

Outcome	Timeline
Staff trained in the latest techniques and best practices in the field of planning.	Continuous
Monitoring and review new federal and state legislation regarding transportation planning regulations, transportation systems funding, and other relevant transportation regulations	Continuous
Attend state or federally sponsored trainings on new regulation and rules	As Needed
Attendance at conferences and workshops for professional development and training of staff	As Needed
Use of digital educational tools to stay apprised of latest developments in transportation planning	As Needed

## 1.4 Unified Work Program (UWP)

**Objective:** Develop TwinCATS’s Unified Work Program (UWP) for Fiscal Year 2026, as well as monitor the implementation of the FY 2026 work program and make amendments as necessary.

**Procedures and Tasks:** Staff will consult with the FHWA, MDOT, and the MPO committees to identify appropriate work elements for the 2026 UWP. MDOT staff will determine what level of federal funding (PL112, Section 5303, etc.) will be allocated. TwinCATS staff will then determine the appropriate assignment of these funding allocations to the various work elements and determine the amount of local matching funds that will be requested. Staff will make amendments to the 2026 UWP if new funding sources are granted.

Outcome	Timeline
Pre UWP meeting	2 <sup>nd</sup> Quarter
Development of FY 2026 Unified Work Program and Budget in conjunction with appropriate local, state, and federal agencies.	2 <sup>nd</sup> Quarter
Amendments to the 2026 UWP	As Needed
Complete and submit 2025 Final Acceptance report to MDOT	1 <sup>st</sup> Quarter

## 1.5 Air Quality Conformity

**Objective:** The Clean Air Act Amendments of 1990 (CAAA) established the mandate for better coordination between air quality and transportation planning. The CAAA requires that all transportation plans and transportation investments in non-attainment and maintenance areas be subject to an air quality conformity determination. The purpose of such determination is to demonstrate that the Long-Range Transportation Plan (LRTP) and Transportation Improvement Program (TIP) conform to the intent and purpose of the State Implementation Plan (SIP). The intent of the SIP is to achieve and maintain clean air and meet National Ambient Air Quality Standards (NAAQS). Therefore, for non-attainment and maintenance areas, the LRTP and the TIP must demonstrate that the implementation of projects does not result in greater mobile source emissions than the emissions budget.

On October 1, 2015, the United States Environmental Protection Agency (EPA) set the primary and secondary national ambient air quality standard (NAAQS) for ground-level ozone at 70 parts per billion (or 0.070 parts per million). In 2018, Berrien County was designated non-attainment for the 2015 ozone standard. Because Berrien County is in non-attainment, SWMPC must follow conformity guidance for all transportation projects within the county.

**Procedures and Tasks:** Staff will work with MDOT, EGLE, FHWA, and EPA during FY 2026 relative to implement any necessary air quality planning efforts to address Berrien County's air quality designation. A new conformity document will be required in FY 2026 as part of the approval of the FY 2055 Long Range Transportation Plan. Respond to MDOT calls for the development of projects to reduce air quality emissions under the Congestion Mitigation Air Quality (CMAQ) program, if applicable. Continue to prioritize projects for the Carbon Reduction Program. Continue to monitor the validity of the Greenhouse Gas Emissions reduction performance measure and the impacts for MPO planning.

Outcome	Timeline
Coordinate the Berrien County MITC-IAWG	Continuous
Provide assistance to MDOT for regional transportation conformity analysis	Continuous
Facilitate conformity analysis through the committee process	Continuous
Ensure regionally significant projects are reviewed	As Needed
Conduct public participation for conformity analysis determination	As Needed
Facilitate Conformity analysis of amendments to the 2023-2026 TIP	As Needed



## 2 DATA COLLECTION, ANALYSIS, AND REPORTING

### 2.1 Transportation System Data Collection

**Objective:** Collect data on the state of the transportation network, including traffic counts, Highway Performance Management System (HPMS) data, Model Inventory of Roadway Elements (MIRE), and any other data requested by MDOT.

**Procedures and Tasks:**

**Highway Performance Monitoring System Data and Model Inventory Roadway Elements (MIRE) Data**  
SWMPC will participate and provide support to the Michigan Department of Transportation to meet federal reporting obligations for the Highway Performance Monitoring System data collection program. Work will include:

- Updating sample file spreadsheets and GIS files provided by the Michigan Department of Transportation
- Reviewing sample sections along the non-trunkline roadway system for data updates
- Attending Highway Performance Monitoring System training workshops
- Aggregating, compiling, and storing Non-Trunkline (Federal Aid/Non-Federal Aid) and Local Roads traffic count data collected throughout the year by Local Agencies (CRC's, Cities, Villages, etc.) under the MPO's jurisdiction in preparation for said data to be submitted to MDOT on an annual basis for HPMS reporting to FHWA and the 2026 MIRE FDE requirement of count based AADTs on all public roads.
- MPO staff will be prepared for MDOT's annual Non-Trunkline and Local Roads Traffic Count Data Submittal Request and respond to the request in a timely manner for HPMS reporting to FHWA and the 2026 MIRE FDE Requirement of count-based AADTs on all public roads

SWMPC staff will coordinate with local agencies and MDOT staff to perform annual maintenance and validate and populate six critical data items: surface type, number of through lanes, access control, median type, facility type, and traffic control. The review of these data items will be conducted within Roadsoft, and deliverables to MDOT will be exported from Roadsoft.

**Traffic Data**

Staff will coordinate the traffic count program with MDOT and the local road agencies to ensure the best count coverage while reducing duplication. The collected counts will give a clear picture of traffic levels throughout the region and will be used for travel demand modeling.

Outcome	Timeline
Respond to requests from the public and MPO members for traffic count information	Continuous
Updated traffic counts on roads where development has occurred or land use has changed.	3 <sup>rd</sup> & 4 <sup>th</sup> Quarter
Monitor existing traffic volumes on the federal aid roadway system throughout the TwinCATS study area for use in project development in accordance with the Planning and Environmental Linkages (PEL)	Continuous
Coordination with local road agencies to obtain MIRE data and submit to MDOT.	3 <sup>rd</sup> Quarter
Collect Highway Performance Monitoring System (HPMS) data, which is used for national trends and for air quality conformity monitoring.	1 <sup>st</sup> & 2 <sup>nd</sup> Quarter
Collect and compile traffic counts from local road agencies and forward data to MDOT.	1 <sup>st</sup> and 4 <sup>th</sup> Quarter

## 2.2 Data Mapping and Analysis

**Objective:** Effectively research, maintain, monitor, and analyze a wide variety of data and information needed for the comprehensive transportation planning process.

**Procedures and Tasks:** Facilitate better data-driven decision making by communicating the results of transportation data analysis. Present transportation analysis to MPO members and the public using maps and graphics to make transportation issues easier to understand. Prepare necessary technical reports on a wide variety of transportation issues that will influence the MPO and our participating agencies' overall planning coordination.

Staff will continue to create online mapping tools in addition to creating hard copy maps upon request. Staff will also publish reports on performance measures and other topics of interest for MPO members. System performance data encompasses all information necessary for good decision-making, including traffic counts, safety, demographics, economic indicators, and land use.

Outcome	Timeline
Identify, collect, and maintain data sets, focusing on the data necessary for transportation system performance, as well as socioeconomic, demographic, land-use, and environmental analysis.	Continuous
Mapping of land use, transportation systems, crashes, economic data etc. to facilitate decision-making.	Continuous
Annual report on federal and local performance measures and targets	3rd Quarter
Catalog of data sets for use in GIS applications and other types of analysis.	Continuous
Improve proficiency in ARCPRO & ARC GIS Online Software.	Continuous
Assemble data, issue reports, and update agency webpage content on topics of regional significance.	Continuous
Create or update online/interactive mapping applications to display data on land use, transportation, environmental, and socio-economic factors.	Continuous
Provide mapping applications for our members and public to communicate data in a user-friendly format.	Continuous
Maintain inventories of environmentally sensitive areas and analysis of environmental mitigation for wetlands, land use/cover, historic sites, or other sensitive areas.	Continuous
Non-motorized Inventory Updates	Continuous
Highway Performance Monitoring System Data Submission	April

## 2.3 Asset Management

**Objective:** The objective of this work element is to support the work program of the Transportation Asset Management Council (TAMC) by coordinating data collection and analysis with local agencies, including the development of local Asset Management Plans.

The resources allocated to the Metropolitan/Regional Planning Organization (MPO/RPO) from the Transportation Asset Management Council (TAMC) annual budget shall be utilized to assist in the completion of the TAMC Work Program. All work shall be consistent with the policies and priorities established by the TAMC. All invoices submitted for reimbursement of Asset Management activities shall utilize Michigan Department of Transportation (MDOT) standard invoice forms and include the required information for processing. The MPO/RPO shall complete the required products and perform tasks according to the timeframes and directives established within TAMC's data collection policies, which can be found on the TAMC website (<http://www.michigan.gov/tamc>). The MPO/RPO will emphasize these tasks to support the largest PA 51 agencies (agencies that certify under Public Act (PA) 51 a minimum of 100 centerline miles of road) within the planning area when resources are limited. Reimbursement for data collection is provided from the fiscal year in which data was collected. The fiscal year starts on October 1 and ends on September 30.

The following tasks are reimbursement-eligible activities.

### TASKS

- I. Training Activities
  - A. Attendance at training seminar(s) on the use of Pavement Surface Evaluation and Rating (PASER), Inventory-based Rating System for unpaved roadways and Culvert Asset Management.
  - B. Represent MPO/RPO at TAMC-sponsored conferences and seminars.
  - C. Attending TAMC-sponsored Investment Reporting Tool (IRT) training seminars.
  - D. Attending TAMC-sponsored Asset Management Plan Development training seminars.
- II. Inventory and Condition Data Collection Participation and Coordination
  - A. **Federal Aid System:**
    - 1. Organize schedules with PA 51 agencies within MPO/RPO's boundary for participating in Federal Aid data collection efforts; ensure all participants of data collection have access to State of Michigan travel reimbursement rates.
    - 2. Coordinate, participate and facilitate road surface data collection on no less than one-half of the Federal Aid System in accordance with the TAMC Policy for the Collection of Roadway Condition Data on Federal Aid Eligible Roads and Streets.
    - 3. Collect unpaved roadway condition data on approximately half of any unpaved Federal Aid eligible roadways using the Inventory-based Rating System developed by the Michigan Technological University's Center for Technology and Training.

**B. Non-Federal Aid (NFA) System:**

1. It is required that the RPO/MPO make a formal call for interest for NFA data collection reimbursements to their respective PA 51 agencies annually, and that requests by PA 51 agencies are submitted to their respective RPO/MPO by October 1 each year to assist in the coordination of data collection priorities of the following data collection season. The RPO/MPO will allocate reimbursements for NFA data collection to PA 51 agencies according to the resources available to them in the manner that best reflects the priorities of their area and supports the TAMC work.
2. Coordinate NFA data collection cycles with PA 51 agencies with an emphasis on the top 125 agencies.
3. Ensure all participants of data collection understand procedures for data sharing with TAMC as well as TAMC policy and procedures for collecting NFA data.
4. Participate and perform data collection with PA 51 agencies on an as- needed basis for the data collection of Non-Federal Aid roads when requested.
5. The RPO/MPO will allocate funding for Non-Federal Aid data collection to PA 51 agencies according to the resources available to them in the manner that best reflects the priorities of their area and supports the TAMC work in accordance with Section VII (C).

**C. Bridge and Culvert Inventory and Condition Data Collection**

1. Provide administrative and technical assistance to PA 51 agencies and MDOT for reimbursement of TAMC funds for participation in data collection efforts for culvert inventory, condition assessment and data submission.
2. PA 51 agencies must submit a written request for reimbursement; the request should include a total estimate of costs (actual costs claimed must not exceed the estimated costs) for the data gathering, trained/certified team members' time, and vehicle use. It is required that the RPO/MPO make a formal call for interest for bridge and culvert collection reimbursements to their respective PA 51 agencies annually, and that requests by PA 51 agencies are submitted to their respective RPO/MPO by October 1 each year to assist in the coordination of data collection priorities of the following data collection season. The RPO/MPO decision on what requests for reimbursement are approved may consider available budget, absence, or age of bridge data to be collected and the last year of reimbursement to the road agency for that bridge data set.

### III. Equipment

- A. Ensure rating teams have the necessary tools to complete the federal aid data collection activity by maintaining a laptop compatible with the Laptop Data Collector and Roadsoft programs, a functioning Global Positioning System (GPS) unit, and other required hardware in good working order. For system requirements please visit [System Requirements | Roadsoft](#)
- B. Communicate any equipment needs and purchases with the TAMC Coordinator; laptops are eligible for replacement on a recommended three-year cycle.
- C. Coordinate with your MDOT TSC to secure an MDOT vehicle and/or request MDOT staff participation in the collection of federal aid road data.
- D. Ensure the vehicle includes reflective markings and flashing beacon. It is recommended that all rating crew members wear reflective safety vests.

### IV. Data Submission

- A. Develop and maintain technical capability to manage regional Roadsoft databases and the Laptop Data Collector program; maintain a regional Roadsoft database that is accurate and consistent with local agency data sets.
- B. Coordinate Quality Assurance/Quality Control activities and data submission tasks according to protocols established in TAMC Data Collection Policies for Federal Aid and NFA Roads.
- C. Monitor and report status of data collection efforts to TAMC Asset Management Coordinator through monthly coordinator calls and/or monthly or quarterly program updates that are mailed with invoices.
- D. Provide links on agency websites and reports to the TAMC website, interactive maps, and dashboards for the dissemination of roadway data.

### V. Asset Management Planning

- A. Monitor status of Transportation Asset Management Plans.
- B. Provide technical assistance and training to PA 51 agencies during the development of local Asset Management Plans using TAMC templates when applicable; coordinate these tasks with an emphasis on the Top 125 agencies.
- C. Prepare a draft status report of PA 51 agency Asset Management activities and plans within MPO/RPO boundary by September 30 of each year.

### VI. Technical Assistance

- A. Provide technical assistance to local agencies in using the TAMC reporting tools for planned and completed infrastructure investments or any other TAMC Work Program Activity.
- B. Integrate PASER ratings and asset management into project prioritization criteria:
  - 1. Analyze data and develop road preservation scenarios.
  - 2. Analyze performance of implemented projects.

Outcome	Timeline
Pavement Surface Evaluation and Rating data collected on federal aid eligible roads	May- November
Pavement Surface Evaluation and Rating data collected on non-federal aid eligible roads	May- November
Pavement Surface Evaluation and Rating data submission	1st Quarter
Annual Local Pavement Surface Evaluation and Rating Condition Reports	2 <sup>nd</sup> Quarter
Quarterly reports submitted with invoices to TAMC Coordinator.	Quarterly
Local Asset Management Status Report	4 <sup>th</sup> Quarter
Call for NFA Reimbursement	4 <sup>th</sup> Quarter

## 2.4 Functional Classification System Updates

**Objective:** Review the National Functional Classification (NFC) based on changes to traffic counts and local development to determine if updates are required. Assist road agencies with the NFC reclassification process.

### Procedures/Tasks:

**National Functional Classification** The National Functional Classification is a system of classifying all streets, roads, and highways according to their function. The National Functional Classification determines federal-aid eligibility of roadways. Act 51 road jurisdictional agencies must approve any revision to a National Functional Classification route under their jurisdiction. SWMPC will coordinate National Functional Classification revisions with the Michigan Department of Transportation for the appropriate agencies within their Metropolitan Area Boundary.

- Work with local jurisdictions and the Michigan Department of Transportation to determine new classifications if needed.
- Propose and adopt recommendations.

### 2020 Urban Area

After the U.S. Census Bureau releases the 2020 Urban Area's data, Michigan Department of Transportation staff will prepare informational materials and meet with each Metropolitan Planning Organization in the state. These meetings will consist of jurisdictional agencies proposing and reviewing National Functional Classification (NFC) revisions to the Act 51 certified public roads within the Twin Cities Area Transportation Study planning boundary. The Michigan Department of Transportation staff may request materials such as traffic counts, worksheets, maps, local letters of concurrence, signed resolutions, and Act 51 certifications to process the proposed NFC revisions. The proposed revisions will be reviewed by Michigan Department of Transportation staff. If MDOT is in concurrence, the proposals would then be submitted to the Federal Highway Administration for final review.

Outcome	Timeline
Continue to work with local jurisdictions and the Michigan Department of Transportation to determine if NFC revisions to Act 51-certified public roads within the TwinCATS area are required.	1st quarter
Provide technical assistance to local road agencies in the reclassification process.	As needed



Fulfill Michigan Department of Transportation requests for materials such as traffic counts, worksheets, maps, local letters of concurrence, signed resolutions, and Act 51 certifications to process the proposed NFC revisions.	1 <sup>st</sup> & 2 <sup>nd</sup> Quarter
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## 2.5 Travel Demand Modeling

**Objective:** Assist MDOT in the preparation of the travel demand model to be used in the TwinCATS 2055 Long Range Transportation Plan.

**Procedures and Tasks:**

In 2026, staff will work with MDOT to review future economic, demographic, and land use predictions to ensure the model input data accurately reflects estimated growth/decline patterns in the region. This model update is critical to reflect the new MPO boundary, new household travel survey data, and maintain consistency with NATS travel demand model development for air quality conformity analysis.

Once the travel model is completed, staff and the technical advisory committee members will review the model results to ensure that the predictions make sense for the region. Staff will work with local road agencies to identify possible capacity projects to test with the model. A focus of alternative project analysis will be applying the model in a way that explores solutions to the transportation deficiencies of the region outside of expansion of capacity deficient corridors. This work will include, but not be limited to, model analysis of improvements on parallel corridors, possible road diets, and one-way to two-way conversions.”

Outcome	Timeline
Work with local communities to review Model Outputs and Capacity Deficiencies – Base Year	1 <sup>st</sup> Quarter
Work with local communities to review and approve Demographic and Employment data for future years	1 <sup>st</sup> Quarter
Review and approve results from the future year Model Outputs and Capacity Deficiencies	3 <sup>rd</sup> Quarter

## 3 TRANSPORTATION PLANNING

### 3.1 Planning Technical Support to MPO Members

**Objective:** Provide technical assistance to the public and MPO members; including public transit providers, local jurisdictions, MDOT, and federal agencies.

**Procedures and Tasks:** Technical assistance is a constant work item for the SWMPC and includes planning activities such as impact studies, master plan reviews, corridor reviews, or other coordination or data collection tasks to assist other organizations in implementing transportation-related projects. This work item will also include assisting members in preparing documentation for funding applications. Staff will provide technical assistance in the following areas:

- **Pedestrian and Bicycle Planning:** Staff strive to examine non-motorized transportation from the perspective of all users. Activities may include assisting in the evaluation of the federal-aid network, or a portion thereof, for the installation of bike lanes, wayfinding system planning and coordinated signage, preparation of grant applications for pedestrian or bicycle projects, preparation of printed materials that promote pedestrian and bicycle transportation and cooperative education/enforcement efforts with local law enforcement agencies related to pedestrian and cyclists. This task will also include evaluating connections and integration between passenger transportation and active transportation networks, including first and last mile connections.
- **Congestion Mitigation and Air Quality (CMAQ):** Staff assists with the administration of the CMAQ program, including convening meetings and monitoring the status of CMAQ projects. As air quality standards change, staff keep MPO members apprised of any changes that affect CMAQ funding and eligibility.
- **Carbon Reduction Program:** Staff will promote and assist with the programming and administration of the Carbon Reduction Program, including convening project selection meetings and monitoring the status of projects utilizing Carbon Reduction funding.
- **Highway Safety Improvement Program (HSIP):** Staff will promote the HSIP program and assist with applications. This includes providing safety data and analysis for use in project applications.
- **Transit Planning:** To enhance and continue the development of an efficient and effective transit service in the Berrien County area. This activity will provide the avenue to perform in-depth studies of transit-related problems in operations/management and service planning. Staff will perform any unanticipated work including activities resulting from the interpretation and/or implementation of

certain IIJA Act requirements by FHWA/FTA and/or MDOT, results from the TCATA Certification Review, or any new state or federal transportation legislation that may be put in place. Specifically, this could include activities related to working with MDOT and TCATA in the review and development of performance targets and/or activities resulting from new guidance released from FHWA/FTA or development of specific performance measures by MDOT.

Outcome	Timeline
Sharing of expertise and knowledge with appropriate agencies and the public	Continuous
Answer agencies' questions about transportation funding options and assist with the application processes.	Continuous
Improve research, collection, management, and integration of safety data.	Continuous
Assist local agencies with grant identification, grant application writing, and submittal.	As Needed
Manage the CMAQ program by holding meetings to make amendments and program additional funding	As Needed
Providing safety data for use in HSIP applications	As Needed
Support local agencies by providing technical assistance on projects supported by federal infrastructure discretionary grants	As Needed
Identification of gaps in the transportation system that preclude access of the public to essential services, and identification of solutions to address those gaps	As Needed

## 3.2 Public and Stakeholder Outreach

**Objective:** Follow the SWMPC Public Participation Plan when carrying out all planning activities by: Informing the general public, local officials and the TwinCATS committee members about transportation related issues and MPO activities and providing the opportunity for public involvement in all transportation-planning initiatives undertaken by TwinCATS.

**Procedures and Tasks:** A robust and ongoing public involvement process is a vital component to successful transportation planning. The SWMPC Public Participation Plan provides guidance for this by requiring the following: providing complete information to the public and stakeholders, timely public notice of TwinCATS meetings, public comment periods, full public access to key decisions and decision-making processes; and support for early and continuing involvement of the public in all planning and programming activities. For all planning initiatives, staff will engage in numerous activities to encourage public involvement. Appropriate means of announcement such as direct mailings, the SWMPC web site, and social media, will be used as appropriate. Staff will continue their efforts to make TwinCATS documents and meeting material easily accessible online. Staff will also use a variety of education and outreach methods to help promote public awareness of transportation issues and TwinCATS involvements. All public outreach efforts will be documented and reviewed to make improvements to the process. Staff will also periodically review the Public Participation Plan and make updates to ensure the plan reflects the best practices in public engagement.

Outcome	Timeline
Development of a well-informed public who can have their wishes reflected in the work TwinCATS conducts.	Continuous
Documentation of the public involvement process.	Continuous
Documentation of public notices placed to solicit public involvement in planning initiatives.	Continuous
Articles written for the SWMPC newsletter.	Quarterly
Create and distribute educational materials to promote awareness of transportation issues.	As Needed
Solicit public feedback through comment forms, surveys, and other methods.	As Needed
Host public meetings to facilitate discussion between staff and the public.	As Needed
Maintain a list of stakeholders and interested parties.	Continuous
Review the SWMPC Public Participation Plan	Annually

### 3.3 Transportation System Security & Emergency Preparedness

**Objective:** The purpose of this task is to identify and advance strategies that increase the security of the transportation system.

**Procedures and Tasks:** One of the goals of the TwinCATS 2050 Long Range Transportation Plan is to develop a transportation system which is safe and secure for all its users. Staff will continue to coordinate with local road agencies and transportation providers to identify system security and emergency preparedness plans which are currently in place. Staff will also coordinate with the Berrien County Emergency Services Department, which has been working with local units of government to prepare plans and strategies for emergency response. Staff assistance will be offered to TwinCATS members to identify strategies regarding mitigation, preparedness, response, and recovery.

Outcome	Timeline
Coordination with local road agencies and TCATA in the development of appropriate emergency relief and disaster preparedness strategies for drivers, pedestrians, and cyclists.	Ongoing
Participate in meetings of the Berrien County Local Emergency Planning Committee (LEPC) as well as other entities focused on mitigation, preparedness, response, and recovery efforts related to transportation.	Quarterly

### 3.4 Human Services Transportation Coordination

**Objective:** Foster livable communities by ensuring public transportation and mobility options are accessible and integrated throughout the study area.

**Procedures and Tasks:** Continue to address the importance of transportation needs for the older adults, individuals with disabilities, and low-income residents in conjunction with ongoing public transit, paratransit, mobility management, and community-based transportation planning activities. This task will include assisting organizations to help establish or expand community-based transportation services, including active transportation, non-emergency medical transportation, senior services center transportation, and veteran transportation. Staff will provide coordination, outreach, and technical assistance to the local human health service agencies including: Disability Network of Southwest Michigan, Berrien County Health Department, Area Agency on Aging, Department of Health and Human Services, Riverwood Mental Health, Spectrum Health, local governments, human service agencies, and community organizations that seek to enhance and extend safe mobility for the older adults, individuals with disabilities and low income residents.

Outcome	Timeline
Analyze MDOT Public Transit Management System (PTMS) reports to monitor the performance of Twin Cities Area Transportation Authority for mobility-impaired populations.	Continuous
Consult and coordinate with mobility-impaired advocates to develop funding and project approaches that address access issues.	Continuous
Compile data on obstacles to access and mobility and assist in the preparation of informational materials for community education on access and mobility issues.	Continuous
Create and administer surveys as needed.	As needed
Develop strategies to create efficiencies in transportation services for the elderly and individuals with disabilities.	Continuous
Provide technical assistance to MDOT when needed regarding mobility planning guidance and processes	As Needed
Facilitate ways for different transportation providers to interact	Continuous
Public outreach regarding changes in transit service or fares	As Needed.

### 3.5 Long Range Transportation Planning

**Objective:** Promote strategies and transportation projects that fulfill identified long-term goals and objectives in TwinCATS 2050 Long Range Transportation Plan (LRTP).

**Procedures and tasks:**

TwinCATS adopted its 2050 TwinCATS LRTP in June 2023. The LRTP has a minimum 20-year planning horizon, contains both short and long-range strategies, is updated at least every four years (based on TwinCATS planning area being an air quality non-attainment area) The LRTP includes a financial plan that demonstrates that funds are reasonably available to fully implement the plan by the forecast year. It compares estimated revenues from existing and proposed sources to proposed investments. Within FY 2026, SWMPC staff will continue to work on developing the next iteration of the LRTP (set for December 2026), facilitating participation of all interested agencies and the general public. Staff will continue to review and identify long-term transportation issues within the region, evaluate long-term transportation goals and objectives, and policies for transportation decision making.

**Transit-Dependent Populations**

SWMPC staff will continue to monitor demographics in the area to identify populations that depend on transit and other accessibility measures to reach life-sustaining destinations, due to age, disability, or income level. These individuals are often disqualified from the healthcare, education, or jobs they need to sustain themselves and their families because of their inability to own or operate a car. SWMPC staff will continue to work with the MPO member communities and transit agencies to identify areas where there is a persistent need for transit to help develop the long-term fixed-route transit service plan for the County and other strategies for meeting the demand for transit.

**Freight**

Coordinate with the businesses and key agencies in developing a better comprehensive understanding of the various air, water, road, and rail freight distribution points in Berrien County. The key objective of this work area in FY 2026 will be to continue to seek input from freight stakeholders to identify freight issues/concerns in the TwinCATS area.

**Performance Based Planning**

The Infrastructure Investment and Jobs Act (IIJA) like previous transportation legislature (MAP 21 and Fast Act), requires a performance management program and performance measures be developed in areas of safety, infrastructure condition, congestion reduction, system reliability, freight movement, and economic vitality, environmental sustainability, and project delivery delay reduction. SWMPC staff will continue assisting MDOT in any way required in the process of developing or updating statewide targets/measures. The adopted performance targets/measures will then be used to monitor and assess the transportation system within the TwinCATS planning area to gauge the performance program progress towards goals and targets set.

### **Technological Innovation**

As communities across the region adapt to rapid advancements in technology, the MPO recognizes the critical need to integrate innovative tools and practices into transportation and regional planning efforts. This work plan outlines a strategic approach to exploring and implementing smart technologies, data-driven decision-making, and collaborative innovation to enhance mobility, environmental sustainability, and public engagement. Through pilot projects, partnerships, and digital infrastructure, the MPO aims to build a more connected, resilient, and forward-thinking region.

### **Economic Development Linkage**

MPO staff continues to inform economic development stakeholders in Berrien County about the transportation planning process and will continue to catalog the needs of economic development agencies regarding transportation. A key goal of this work task will be to tie future transportation investments to workforce and business needs through a common set of goals for the Long-Range Transportation Plan.

### **Non-Motorized Planning**

TwinCATS is committed to advancing Complete Streets principles and has maintained a Complete Streets Policy for the planning area since 2011. This policy guides the MPO in promoting, programming, and funding transportation projects that ensure safe, convenient, and equitable access for all users—regardless of age, ability, or travel mode. As part of this commitment, the provision of non-motorized infrastructure is a key criterion in the evaluation and scoring of all federally funded road and bridge projects, including new construction, reconstruction, resurfacing, capital preventative maintenance, and safety improvements.

MPO staff will continue to promote non-motorized planning with the goal of creating a transportation network that serves the diverse mobility needs of the entire community. This includes pedestrians, bicyclists, transit users, individuals with disabilities, older adults, and children. Through this effort, TwinCATS aims to enhance safety, accessibility, public health, and environmental sustainability by encouraging the use of active and alternative modes of transportation.

Key objectives include:

- Assisting local communities in incorporating non-motorized elements into their transportation and land use plans.
- Identifying and pursuing competitive grant opportunities for non-motorized projects
- Educating residents, business owners, and stakeholders on the benefits of a multimodal transportation system.
- Supporting the implementation of approved federally and state-funded non-motorized infrastructure projects.

These efforts will help create more connected, inclusive, and livable communities throughout the TwinCATS planning area.



Outcome	Timeline
Assist MDOT for the following tasks: <ul style="list-style-type: none"> <li>• Emission model for Berrien conformity area for 1997 and 2015 ozone standards</li> <li>• Conformity document and the conformity section of LRTP</li> </ul>	2 <sup>nd</sup> Quarter
Public Engagement - Open House, Press Releases, Consultation with Partner Agencies.	3 <sup>rd</sup> & 4 <sup>th</sup> Quarter
Monitor federal guidance on performance measures	On-Going
Assess additional data needs for Performance-Based Planning and Programming	
Assist local agencies with the Statewide TAP grant application process	On-going
Identifying and pursuing competitive grant opportunities for non-motorized projects.	On-Going
Continue the development of a System Performance report and the data needed to support the report.	Annually
Various correspondence and meetings with all interested agencies	As needed
Review and revise the Complete Streets Policy as needed	Annually

# TRANSPORTATION IMPROVEMENT PROGRAM (TIP)

## 4.1 Transportation Improvement Program Development

**Objective:** Develop the FY 2026-2029 TwinCATS Transportation Improvement Program (TIP) in a manner consistent with performance-based planning and programming requirements.

### Procedures and Tasks:

As required by the FAST-Act, the TIP shall be designed such that once implemented, it makes progress towards achieving the performance targets. Additionally, the TIP shall also include, to the maximum extent practicable, a description of the anticipated effect of the TIP toward achieving the performance targets identified in the TwinCATS Long Range Transportation Plan (LRTP).

This task will focus on the continued development and improvement of the TwinCATS TIP and its interface with other documents, particularly as the state and region work towards the improvement of the JobNet system. All work will conform to applicable rules and regulations from the Moving Ahead towards Progress for the 21st Century (MAP-21) and Fixing America's Surface Transportation (FAST) transportation authorization Acts, Infrastructure Investment and Jobs Act (IIJA), and any new legislation. The TIP includes documentation ensuring compliance with federal, state, and regional requirements regarding financial feasibility, the planning process as well as Title VI compliance, and other analysis as required.

Outcome	Timeline
Conform to federal requirements, including project priority setting, financial constraints, and public participation.	Continuous
Update MPO Performance Measures targets.	As needed
Maintain and update the FY 2023-2026 TIP as required by the FAST Act in cooperation with MDOT, FHWA, and FTA.	Continuous
SWMPC and TCATA staff will review annual capital equipment and facilities needs in relation to previous and current programs, including short-range transit planning efforts.	1 <sup>st</sup> Quarter
Website and Social Media Updates	Continuous
Local agency call for 2026-2029 projects and hold project review meetings.	October 2024 – January 2026
FY 2025 Obligated Project Report	1 <sup>st</sup> Quarter

## 4.2 Transportation Improvement Program Amendments

**Objective:** Process amendments to the 2026-2029 TIP as necessary.

**Procedures and Tasks:** Staff will accept and process amendments to the TIP, including changes to currently listed projects, deletions of projects, and new project additions. This task involves ensuring all State and federal regulations are followed such as conformity with air quality standards, financial constraints, and meeting environmental justice principles. Staff will also ensure amendments follow TwinCATS amendment policy, public participation plan, and the complete streets policy. When necessary, staff will send out a call for projects and convene separate meetings to reprogram local agency projects to use newly available federal funds. Staff will revise the TIP amendment process as necessary to make the process transparent, simple to follow, and easy to use. As amendments are made, the most up to date TIP project list will be uploaded on the website. In addition, staff will look for ways to make the TIP table of projects simpler to read with MPO members and the public. Staff will also insure that TIP projects are uploaded into JobNet and accurately maintained.

Outcome	Timeline
Conduct bimonthly amendment coordination meeting with MDOT	Bi-Monthly
Manage the TIP amendment process	As Needed
Timely submittal of amendment requests to MDOT	As Needed
Develop, publish, and distribute amendments to the FY 2026-2029 TIP document.	Bi-Monthly
Ensure there is a current list of all projects in the TIP available on the SWMPC website.	Continuous
Improve proficiency in programing projects into various JOB NET development phases.	Continuous
Participate in regional and state discussions to develop methods to streamline the TIP process	As Needed
Review of administrative adjustments and amendment procedures for Transportation Improvement Programs.	Annually

### 4.3 Obligation Status Monitoring and Reporting

**Objective:** Track the status of all projects in the TIP to ensure projects are obligated and completed on schedule.

**Procedures and Tasks:** Staff will create project update sheets for all FY 2026 and FY 2026 projects in the TwinCATS TIP. These sheets will be used to solicit monthly updates from agencies with projects. This allows staff to keep the MPO committees informed on the status of all projects. Staff will monitor the remaining FY 2026 obligation authority from MDOT to keep the MPO committees informed so that obligation authority does not run out before all TwinCATS projects are obligated. Each year, staff will produce a report on the status of projects in the TIP, indicating when projects went over the estimate or produced bid savings. Staff will explore ways to report on the TIP projects that are easy to understand for MPO members and the public. This includes putting more information about projects on the SWMPC website using maps and photos to better visualize where projects are occurring and what type of work will be completed.

Outcome	Timeline
Monitor and report progress regarding the implementation of projects in the TIP	Bi-Monthly
Assist agencies and MDOT with the approval and review process	As needed
Track project costs from applications through letting	Quarterly
Fully utilize bid savings	Continuous
Update project data on the SWMPC website	As Needed
Development of the annual Federally Obligated Project Report	1st Quarter

# SAFE AND ACCESSIBLE MULTIMODAL PLANNING

## 5.1 Safe and Accessible Multimodal Planning

**Objective:** Develop a transportation system that expands safe, accessible, and connected mobility options for all users, including pedestrians, bicyclists, transit riders, and individuals of all ages and abilities.

**Objective:** Develop a transportation system that expands safe and accessible transportation options.

**Procedures and Tasks:** MPO staff will promote non-motorized planning to enhance access to activity centers (e.g. commercial areas, schools, parks and recreation, and employment centers) by ensuring transit service and safe, low-stress pedestrian routes and bike facilities are available, accessible, and connected. Staff will use a variety of techniques to assist communities on how they can incorporate non-motorized planning efforts in their community, seek out competitive grant funding, and continue to educate their residents and business owners on the benefits of a safe, accessible multimodal transportation system. As an essential planning partner that assists communities in building a vision to expand safe, accessible transportation options, there is also a need for assistance in implementing projects. Accordingly, this work task will assist local agencies and units of government in the implementation of projects and programs that are vital to the future of our regional transportation network in Berrien County. The high-priority projects that reflect this are:

- Berrien County Trails Master Plan Updates and Implementation
- Marquette Greenway Coordination (NIRPC, New Buffalo, Grand Beach, New Buffalo Twp., MODT, Amtrak)
- Red Arrow Trail (formerly Red Arrow Linear Park) (Berrien County Road Department, Lake Twp, Bridgman City, Village of Stevensville)
- M-63/Lakeshore Trail (Berrien County Road Department, MDOT, Benton Charter Twp, Cornerstone Alliance, Whirlpool Corporation)
- Ox Creek Trail and other non-motorized improvements focusing on Riverview Drive in the City of Benton Harbor (City of Benton Harbor, Benton Charter Twp)
- Indiana Michigan River Valley Trail (expansion from Berrien Springs to St. Joseph/Benton Harbor)
- M-63/I-94 BL Rebuilding Project in the City of St. Joseph.

These projects reflect the MPO's ongoing commitment to creating a more inclusive, sustainable, and multimodal regional transportation system.

Outcome	Timeline
Update data for bikeways and pedestrian facilities data	On-Going
Assist with obtaining right-of-way and initiating construction	As Needed
Coordinate the implementation of the Marquette Greenway and Red Arrow Trail MDOT TAP grants	Ongoing
Engage Public - Open Houses, Press Releases, Consultation with Partner Agencies.	Ongoing
Facilitate opportunities to promote and plan for improved and expanded options for transit, carpooling, walking, and biking.	Ongoing

NOTE: For additional non-motorized planning tasks see Work Element 3.4 and 3.5

# APPENDICES

## Appendix A: Resolution of Approval

## Appendix B: TwinCATS Committee Members

TwinCATS has two committees, the Technical Advisory Committee (TAC) and the Policy Committee. The purpose of the Technical Advisory Committee is to provide technical advice to the Policy Committee. The purpose of the Policy Committee is to provide policy level guidance, direction and necessary approvals on all aspects of the continuing, comprehensive and cooperative transportation planning process carried out by the lead planning organization responsible for coordinating the transportation planning process in the Benton Harbor-St. Joseph Urban Area as it relates to TwinCATS. Deliberations, findings and approvals of the Policy Committee shall be made only after due consideration of the recommendations of the TwinCATS Technical Advisory Committee.

*\*Ex-officio means nonvoting member. \*\* Consultant \*\*\* Alternate*

### ***Policy Committee Members***

#### **Officers**

**Chair:** Richard Stauffer, Lincoln Charter Township

**Vice-Chair:** Denise Cook, St. Joseph Charter Township.

#### **Jurisdictions**

**City of Benton Harbor,** Tim Drews\*\*

**Benton Charter Township,** Richard Royall

**City of Bridgman,** Juan Ganum

**Chikaming Township,** David Bunte

**Village of Grand Beach,** Vacant

**Hagar Township,** Vacant

**Lake Charter Township,** Vacant

**Lincoln Charter Township,** Richard Stauffer

**Village of Michiana,** Vacant

**New Buffalo Township,** Michelle Heit

**City of New Buffalo,** Darwin Watson

**Royalton Township,** Steve Tilly

**Village of Shoreham,** Mike Allard

**City of St. Joseph,** Alex Austin, Tim Zebell

**Sodus Township,** David Chandler

**St. Joseph Charter Township,** Denise Cook, Ron Griffin\*\*\*

**Village of Stevensville,** Kacey Dominguez, Tim Drews \*\*

#### **Counties**

**Berrien County Board of Commissioners,** Vacant  
Berrien County Road Department, Mark Heylinger

**Berrien County Planning Commission,** John Humphry

#### **Public Transit**

**Twin Cities Area Transportation Authority,** Todd Shurn

#### **Agencies**

**Cornerstone Alliance,** Vacant

**MDOT Coloma TSC,** Jonathon Smith

**MDOT Southwest Region,** Adrian Stroupe, Josh Grab\*

**MDOT Statewide Planning,** James Sturdevant, Richard Bayus\*\*\*

**Southwest Michigan Regional Airport,** Vacant

**FHWA,** Vacant

**FTA,** Evan Gross

**Northwestern Indiana Regional Planning Commission,** Scott Weber\*

**SWMPC,** John Egelhaaf \*



## ***Technical Advisory Committee Members***

### **Officers**

**Chair:** Kevin Stack, Berrien County Road Department

**Vice-Chair:** Tim Zebell, City of St. Joseph

### **Municipalities**

**City of Benton Harbor,** Tim Drews\*\*

**Benton Charter Township,** Richard Royall

**City of Bridgman,** Tim Kading, Juan Ganum\*\*\*

**Chikaming Township,** David Bunte

**Village of Grand Beach,** Vacant

**Hagar Township,** Vacant

**Lake Charter Township,** Vacant

**Lincoln Township,** Terrie Smith, Dick Stauffer\*\*\*

**Village of Michiana,** Vacant

**City of New Buffalo,** Darwin Watson

**New Buffalo Township,** Michelle Heit

**Royalton Township,** Steve Tilly

**Village of Shoreham,** Mike Allard

**Sodus Township,** David Chandler

**City of St. Joseph:** Alex Austin

**St. Joseph Charter Township,** Roger Seeley, Jonathon Fisk\*\*\*

**Village of Stevensville,** Kacey Dominguez, Tim Drews\*\*

### **Counties**

**Berrien Co. Community Dev. Dept.,** Paul Gillespie

**Berrien County Road Department,** Kevin Stack

### **Public Transit**

**Twin Cities Area Transportation Authority,** Vacant

### **Agencies**

**Cornerstone Alliance,** Vacant

**MDOT Coloma TSC,** Jonathon Smith

**MDOT Southwest Region,** Adrian Stroupe

**MDOT Statewide Planning,** James Sturdevant, Richard Bayus\*\*\*

**Southwest Michigan Regional Airport,** Vacant

**FHWA,** Vacant

**FTA,** Evan Gross

**Northwestern Indiana Regional Planning Commission,** Scott Weber \*

**SWMPC,** John Egelhaaf \*

## Appendix C: TwinCATS MPO Staff

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## **Appendix D: Comments on the Draft Unified Work Program**

## **Appendix F: Cost Allocation Plan and Indirect Cost Rate**

### **Southwest Michigan Planning Commission Background**

#### The Origin of the Southwest Michigan Planning Commission

The Southwest Michigan Planning Commission (SWMPC) is one of fourteen Planning and Development Regions in the State of Michigan and one of approximately five hundred in the United States. In Michigan, regions were created under a Governor's Executive Order in 1968.

The SWMPC was officially organized in 1973 by resolutions of the Berrien, Cass, and Van Buren County Boards of Commissioners. The Commission was staffed in 1974.

The Southwest Michigan Planning Commission (SWMPC) Board reflects representation across county, city, village, and township officials, in addition to citizen members who represent a variety of interests, including business, seniors, and minorities. Van Buren, Berrien, and Cass counties are currently represented in all eligible capacities. Of the forty-two current appointments, eleven of the members are female, and six of the members are from a minority group.

#### SWMPC Planning Overview

In addition to serving public and private entities within Berrien, Cass, and Van Buren Counties by providing planning, technical, or management assistance, the SWMPC acts as an intergovernmental forum to address regional issues. The SWMPC addresses issues and administers programs that its membership deems appropriate, and which are in keeping with locally established area-wide planning and development goals. The SWMPC engages in outreach to build support for wise planning and awareness of vital regional development issues. A diversely skilled SWMPC staff provides a range of support to jurisdictions throughout the three-county region. These efforts regularly lead to program initiatives that address local needs. The needs that the SWMPC regularly responds to include customized planning and information services to local governments and organizations, including comprehensive and land use planning, research and analysis, GIS mapping, surveys, recreation planning, grant writing, and grant administration.

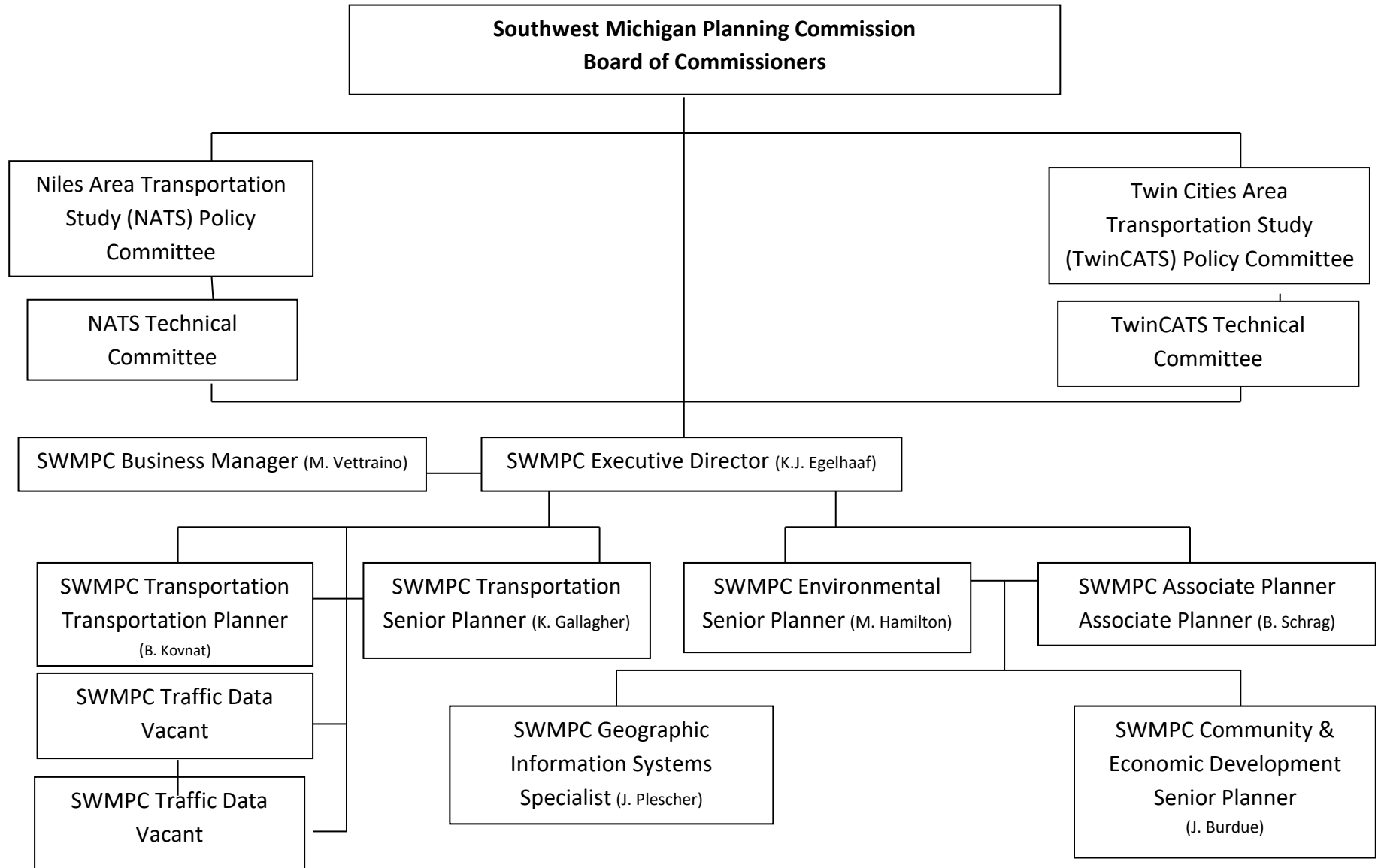
The SWMPC is an Economic Development District of the EDA to: 1) give technical assistance and support others in planning and implementing economic development projects that diversify and strengthen the district's economy; 2) maintain economic and demographic databases and respond to requests from public and private users; and 3) support a local economic development process capable of meeting the planning, coordination and implementation requirements of the district.

Federal legislation requires a continuing, comprehensive, and cooperative process for transportation planning in all urbanized areas. To respond to that requirement, the SWMPC's responsibility is to develop and refine plans and policies by analyzing their social, economic, environmental, health, safety, welfare, and mobility impacts. The State has designated the SWMPC as the Metropolitan Planning Organization (MPO) for the two urban areas in our region; the Niles/Buchanan/Cass Area Transportation Study (NATS) for the Niles/Buchanan/Cass area, and the Twin Cities Area Transportation Study (TwinCATS) in the St. Joseph/Benton Harbor area.

The MPO planning process is a cooperative effort between the Michigan Department of Transportation, the Federal Highway Administration, the Federal Transit Administration, and the member local governments (for TwinCATS: the Berrien County cities of Bridgman, Benton Harbor, New Buffalo and Saint Joseph, the villages of Grand Beach, Michiana, Shoreham and Stevensville, and the townships of Benton Charter, Lake, Chikaming, Lincoln Charter, New Buffalo, Royalton, St. Joseph Charter, and Sodus, for NATS: the Berrien County cities of Niles and Buchanan, the village of Edwardsburg, the townships of Niles, Buchanan, and Bertrand, and the Cass County townships of Howard, Ontwa, and Milton;).

The SWMPC is also a resource for transportation planning assistance to the rural areas outside the metropolitan districts. Through these services the SWMPC provides assistance through road data, public transportation resources, Congestion Mitigation and Air Quality (CMAQ) assistance, heritage route management, ridesharing connections, and other customized needs.

# Organizational Structure



## **Job Descriptions**

**Executive Director:** Under the direction of the SWMPC Board, implements and administers the policies and procedures established by the SWMPC in accordance with the state and federal legislative requirements. Responsible for management, administration, and professional work in the development, coordination, and execution of programs and projects, as well as supervision of personnel and administration of finances for various federal, state and local programs. Management, administration, and professional work is often assigned as direct expenses to specific programs.

**Senior Planner:** Performs administrative and professional work in the development, implementation, and coordination of SWMPC's local and regional planning programs. Duties involve administration, development and implementation of work program objectives, development and monitoring of budgets, and supervision of persons assigned. Work is performed under the general direction of the Executive Director.

**Associate Planner:** Under the supervision of the Executive Director, and Senior Planner, will develop plans and facilitate decision making in planning program areas or projects. Duties include the coordination of programs through communications, data gathering, computer analysis, report preparation, and organization and follow-up of meetings.

**Planning Aide:** Under the supervision of the Executive Director, Senior Planner, Associate Planner, will assist in the development of plans and facilitation of decision making in planning program areas or projects. Duties include assisting in projects through communications, data gathering and portrayal, computer input and analysis, report preparation, and organization and follow-up of meetings.

**Office Manager:** Under the direction of the Executive Director, administers and manages all aspects of SWMPC business and financial matters. Duties include operation and maintenance of the agency's computerized accounting system, receivables and payables, budget monitoring, financial reporting, benefits administration, and supervision of persons assigned.

## **Definition of Terms**

### **Terms**

**Acceptable Costs:** Costs that are necessary and reasonable for the proper and efficient performance and administration of SWMPC projects. They are ordinary and necessary as a cost for the typical operation of the project. The prices paid are considered to be at market prices for comparable goods. Costs are the result of prudent actions by SWMPC staff.

**Direct Costs:** Include costs that: 1) can be identified specifically with a particular final cost objective and attributed to a project, 2) include compensation to employees for time devoted specifically to project performance, 3) include materials acquired, consumed, or expended for the purposes of the project, 4) equipment and other approved capital expenditures, 5) travel expenses to carry out a project.

**Provisional:** A temporary indirect cost rate applicable to a specified period which is used for funding, interim reimbursement, and reporting indirect costs on awards pending the establishment of a final rate for the period. (U.S. Dept. of Labor: *Guide for Indirect Cost Rate Determination*; August 2020, P. I-1)

**Indirect Costs:** include costs that are for a common or joint purpose for more than one project and are not easily assignable to projects specifically benefited.

**Indirect Cost Rate:** a method to determine the proportion of indirect costs each program should bear. A ratio of indirect to direct cost base.



## **Cost Categories**

### **Current Fringe Benefit Policies**

The SWMPC fringe benefit policy consists of the following items derived from the Commission's Personnel Policies and Procedures Handbook available to all employees at the time of hire.

**Social Security and Medicare Withholding Benefits:** The SWMPC adheres to Federal tax rulings and remits matching withholding benefits each pay period in each calendar year.

**Annual Leave and Sick Leave are Combined as Follows:** In the first category of leave accrual, an employee who has been with the SWMPC for between zero and five completed years must work a minimum of sixty-two hours to a maximum of seventy-five hours per (bi-weekly) pay period. That employee will be considered a full-time employee and will accrue five and a half hours per pay period for annual and sick leave.

In the second category of leave accrual, an employee at the end of their fifth year until their tenth year of employment will receive seven hours per pay period for annual and sick leave.

The third category of leave accrual is for employees at the end of their tenth year and beyond. Employees in the third category receive eight and a half hours per pay period for annual and sick leave.

The SWMPC does not distinguish between annual leave and sick leave. The two categories are considered a single account of accrued time. All employees may carry forward into the next year a maximum of one year's annual leave accrual. All excess time that is not taken will be forfeited except for employees with more than five years of experience. When employees have five or more years' experience, the SWMPC will make an employee contribution to their retirement plan account in an amount equal to 37.5 hours of excess time not taken at their respective rate of pay.

**Paid Holidays:** The SWMPC provides twelve and one-half paid holidays per calendar year for its employees.

**Pregnancy Leave:** SWMPC employees receive pregnancy leave up to 975 hours.

**Administrative Leave:** Administrative leave of absence cannot exceed six months. Accumulated annual leave must be used as part of the administrative leave. After depletion of the accumulated annual leave, there is no compensation for administrative leave.

**Military Leave:** Military leave is granted as a leave of absence per State and Federal rulings.

**Health Insurance:** The SWMPC provides health insurance coverage to all employees. Employees are eligible to apply for health insurance benefits for themselves as well as dependents as of their initial date of

employment. The SWMPC pays 98 percent of the total cost of the premium for full-time employees who seek the coverage. Part-time SWMPC employees are eligible for health insurance but must pay a percentage of the premium based on what percentage of a full-time position their time represents plus the standard two percent cost share. The health insurance program provides both medical, hospital, and prescription coverage plus vision and dental insurance. The coverage is a “high deductible” type with a Health Savings Account (HSA). The deductible for the insurance is deposited into each employee’s HSA account by the SWMPC. The entire amount is funded by the SWMPC.

**Disability Insurance:** The SWMPC provides short-term disability coverage to all employees. Employees shall be eligible on their date of employment. The SWMPC pays the total cost of the premium for full-time employees who seek this coverage.

**Workman’s Compensation Insurance:** The SWMPC provides workman’s compensation insurance for all employees. Employees are eligible on their date of hire. In case of a work injury or illness an employee is eligible for workman’s compensation benefits. The employee must use accumulated annual leave to the extent available for the first seven days of the disability after which time the workman’s compensation insurance coverage shall begin without annual leave supplementation.

**Life Insurance:** The SWMPC provides life insurance coverage for all employees. Employees shall be eligible on their date of hire. The Commission pays the total cost of the premium for full-time employees who seek this coverage. The face amount of the policy shall be equal to the amount of the employee’s annual salary and double in the event of accidental death as described in the health insurance policy provided by the carrier.

**Unemployment Compensation Insurance:** The SWMPC provides each employee with this State benefit. The cost is calculated using the State determination rate multiplied by the gross wage earned by each employee. The SWMPC pays the total cost and adheres to the State tax rulings of calculation and remuneration.

**Pension Fund:** Currently the SWMPC has 401 and 457 pension plans available to all employees who work at least one thousand hours per year. New employees are enrolled on the annual enrollment date of January 1st provided that they have completed six months of full-time employment. The SWMPC contributes to the plan on behalf of each enrolled employee in the amount of 6.5% of the employee’s annual salary or wage. Employee contributions are not mandatory. Employees enrolled shall be vested at the rate of twenty percent for each full year of vesting. The SWMPC calculates the contribution amount both at fiscal and calendar year end to reflect the accrual on financial statements. All accruals are reviewed by the pension advisors before any remittances are made. The SWMPC meets all tax rulings regarding dates of contribution, dollars contributed, and necessary tax forms.

**Travel:** SWMPC travel expenses include mileage, meals, lodging, airfare, rental car. Typical purposes for incurring travel expenses relate to the fact that we are a regional planning organization with a three-county

geographic coverage. Attending events and meetings in-person requires travel. Additionally, SWMPC staff are professionals who need to remain educated and professionally accredited. Statewide and national conferences are common ways for staff to remain educated.

**Board Expenses:** The SWMPC board is comprised of twenty-four members plus a single ex-officio member from one of the region's economic development organizations. The board members are compensated for mileage traveled to bi-monthly meetings. Executive committee members are additionally compensated as officers. Any members that receive per diem compensation as elected officials do not receive additional compensation from the SWMPC. The executive committee only meets when called, typically not more than once per year. SWMPC meeting costs include food/beverage, supplies necessary for presentations, any room rental costs, and two annual awards (plaques and trophies).

**Supplies and Material:** Items that are necessary for a particular project are assigned as a direct expense. Supplies include computers and related computer equipment, cameras, office furniture, large format plotter. SWMPC letterhead, copy paper, copier toner, and general office supplies are considered uniformly necessary and are thus assigned as indirect expenses.

**Occupancy Expenses:** The SWMPC pays a single monthly lease amount for its occupancy. Utilities (electric, trash removal, natural gas), repairs, and maintenance are included in the lease payment. The allocation of that cost is entirely to the indirect cost pool.

**Communications:** Internet and telephone costs are allocated to the indirect cost pool. During COVID it became necessary to subscribe to the best available virtual meeting platform. A portion of the cost of that subscription was written into the grant the SWMPC received from the US DOC EDA to develop a Regional Economic Recovery Strategy. One-half of the annual cost of Zoom was allocated directly to that project. That project concluded at the end of calendar year 2022. In 2023 and beyond, that expense is allocated to the indirect cost pool.

**Photocopying and Printing:** The SWMPC has a protocol for all copies and prints wherein each output is designated to the project it is associated with. In some cases, output is assigned to the indirect cost pool if it is of general purpose and not specific to a particular project. At the conclusion of each month, a report from our shared printer/copier allows us to understand how to allocate printer/copy expenses to specific projects or to the indirect cost pool.

**Outside Services:** The SWMPC regularly engages consultants and professional services. Those that are program-specific are allocated as direct expense. Other professional services that are of broad value include third-party information technology, and housekeeping. These services are allocated to the indirect cost pool.

**Capital Items:** The SWMPC threshold for capital expenses is \$5,000. All SWMPC purchases over that amount are capitalized and depreciated. Currently, all capital expenses are fully depreciated. Capital Expenses below the threshold are charged direct if part of a grant or allocated to indirect if not.

Capital expenditures are not separately allocated. They are included in the supplies and materials category. Those that are considered capital expenditures are allocated as direct expense to the projects that they are intended to serve.

**Depreciation Charges:** Capital purchases above the \$5,000 threshold are capitalized and depreciated in accordance with GAAP standards.

**Subscriptions and Membership Dues:** The SWMPC allocates subscriptions and memberships based on whether they are program-specific, in which case they are treated as direct expense, or if they have broad value, in which case they are allocated to the indirect cost pool. Subscriptions include: software licenses and industry publications. Memberships include: trade organizations that provide benefit back to the work of the SWMPC such as the American Planning Association and the Michigan Association of Planning.

**Conferences and Meetings:** Costs relative to staff training, skills improvement, and technical proficiency often include meetings, seminars, conferences, and workshops. Expenses are charged to this category as they relate to specific job responsibilities. These costs are generally direct expenses but can be assigned as indirect occasionally.

**Unallowable Costs:** The Michigan Department of Transportation master agreement with the SWMPC identifies the following costs as unallowable; “costs arising from the correction of errors and omissions attributable to the AGENCY.” No specific unallowable costs are referred to in the special award condition document for the two EDA projects in this report.

### **Other Expenses**

**Advertising:** Costs from advertising are assigned as direct costs if they are required to post meeting times, announce specific work products, or to solicit responses to a job posting for a specific program. Advertisements that serve the SWMPC in a general way are assigned as indirect costs.

**Computer Services:** Computer services are currently supplied by an outside supplier. Services are assigned as direct if the particular piece of computer equipment or software is associated with a single program. If the service is on a machine or software that is for general use it is assigned as an indirect expense.

**Conferences/Training:** Costs relative to staff training, skills improvement, and technical proficiency often include meetings, seminars, conferences, and workshops. Expenses are charged to this category as they relate

to specific job responsibilities. These costs are generally direct expenses but can be assigned as indirect occasionally.

**Contents, Liability Insurance:** Coverage for the loss or damage of agency assets, general agency liability, and employee and commissioner bonding.

**Contractual Services:** Costs in the contractual services category are incurred for consultant services by outside agencies and individuals. Temporary project staff including internships are also placed in this category of expense and considered direct if they are specifically assigned to a single project. All costs under this category are considered direct expenses except for a temporary administrative staff or other general expertise.

**Commission Audit:** Costs associated with the annual Commission audit will be assigned as a direct cost charged to local revenues and are exempt from indirect cost. No audit costs are charged to federal funds.

**Postage:** Similar to telephone charges, postage is coded at the SWMPC postage meter. Thus, direct expenses are classified at the initiation of the charge and a summary of those expenses is created through a cyclical report.

**Equipment Maintenance:** Maintenance agreements on heavily used office machines including the main copier/printer, computer equipment are assigned as indirect expenses.

## SWMPC Personnel Expenses Budget 2025

	2024	BUDGETED	WORK	DAILY	ANNUAL		RELEASED	CHGBLE	GROUP INSURANCE COVS								ADDED	TOTAL	TOTAL		Group Insurance		Staff 2%
POSITION	SALARY	SALARY	DAYS	RATE	LEAVE	HOLIDAY	TIME	SALARY	FICA	HEALTH	Hlth Svcs Act	DISAB	LIFE	COMP	UCI	PENSION CONTRIB	COST	BENEFITS	PERSONNEL	HR RATE	Vision	Dental	Co-Pay
ADMINISTRATION																							
EXECUTIVE DIRECTOR (JE)	\$97,470	\$101,368	260	390	7,772	4,873	12,645	88,723	7,755	26,766	5,000	842	129	335	15	6,589	48,844	61,489	150,212	51.98	343	1,768	697
BUSINESS MGR. (MV)	52,000	\$55,120	260	212	6,029	3,105	9,134	45,986	3,150	6,104	2,500	387	72	182	15	3,583	16,460	25,594	71,580	33.13	113	549	194
PLANNERS																							
SENIOR PLANNER(MH)	78,353	\$83,054	260	319	7,752	3,993	11,745	71,309	6,354	14,557	5,000	809	129	274	15	5,399	33,315	45,060	116,369	42.59	208	1,005	434
SENIOR PLANNER (KG)	74,345	\$78,806	260	303	7,355	3,789	11,144	67,662	6,029	9,439	833	761	129	260	15	5,122	24,434	35,578	103,240	40.41	344	1,768	265
ASSOCIATE PLANNER (BS)	\$58,000	\$61,480	260	236	4,509	2,956	7,464	54,016	4,703	5,518	2,500	732	129	203	15	3,996	18,267	25,732	79,747	31.53	113	549	191
PLANNER (JB)	\$0	\$68,000							5,202	17,500	5,000	732	129	187	15	4,420	34,119	34,119	34,119	34.87	230	1,200	496
ASSOCIATE PLANNER (BK)	60,000	\$64,200	260	247	4,708	3,087	7,795	56,405	4,911	19,754	5,000	575	108	212	15	4,173	36,177	43,972	100,377	32.92	209	1,768	548
STAFF																							
PLANNING AIDE (JP)	59,850	\$63,441	260	244	4,652	3,050	7,702	55,739	4,853	0	2,500	637	121	209	15	4,124	13,043	20,746	76,484	32.53	113	549	78
INTERN Hrly	0.00	0	46	0	0	0	0	0	0	0		0	0	0	0	0	0	0	0	0.00	0	0	0
TOTAL	480,018	575,469	260	1,952	42,776	24,853	67,629	507,840	44,023	99,638	28,333	5,475	947	1,862	122	37,405	225,727	293,356	801,196		1,673	9,154	2,904

# Negotiated Indirect Cost Rate Certificate



## United States Department of the Interior

OFFICE OF THE SECRETARY  
Washington, DC 20240

February 6, 2024

John Egelhaaf, Executive Director  
Southwestern Michigan Commission  
376 W. Main Street, Suite 130  
Benton Harbor, MI 49022

Re: Indirect Cost Rate Certificate

John Egelhaaf:

With this letter, the Interior Business Center (IBC), on behalf of the Economic Development Administration (EDA), a component of the Department of Commerce and your cognizant agency, acknowledges receipt of your Certificate of Indirect Costs for FY 2023 dated February 5, 2024. As a unit of state or local government that receives less than \$35 million in annual cumulative direct Federal funding, you are not required to submit an indirect cost rate proposal to EDA and, consequently, EDA will not review your submission at this time. For more information on this requirement, see 2 C.F.R. part 200, App. VII §D.1.b.

Your organization is required to develop an indirect cost rate proposal or cost allocation plan in accordance with 2 C.F.R. part 200 and retain it with related supporting documentation for audit. For more information on this requirement, see 2 C.F.R. part 200, App. VII §D.1.b. and 2 C.F.R. §200.333. EDA reserves the right to review this or future indirect cost rate proposals at a later time to ensure conformity with the requirements of 2 C.F.R. part 200. Typically, EDA will exercise this right if there is a relevant audit finding, a concern is raised by another government agency concerning a particular indirect cost rate, and/or if EDA finds an anomaly in an indirect cost rate proposal. In such circumstances EDA may review such an indirect cost rate proposal itself or through another Federal agency.

IBC is a shared service provider operating under the Department of the Interior. EDA has entered into an agreement with IBC to review and process Certificates of Indirect Costs on their behalf. EDA remains your cognizant agency and this letter, although issued from IBC, is EDA's acknowledgment of receipt.

Please contact IBC if you have any questions or concerns.

Sincerely,

Craig A. Wills  
Indirect Cost & Contract Audit Division Chief

Enclosure: Certificate of Indirect Costs

**U.S. Department of Commerce, Economic Development Administration**  
1401 Constitution Avenue, NW  
Washington, DC 20230

**CERTIFICATE OF INDIRECT COSTS**

This is to certify that I have reviewed the indirect cost rate proposal prepared and maintained herewith and to the best of my knowledge and belief:

(1) All costs included in this proposal dated 02/05/2024 [identify date indirect cost proposal was finalized] to establish indirect costs rate(s) for 01/01/23-12/31/23 [identify start/end dates for the fiscal year covered by the indirect cost rate] are allowable in accordance with the requirements of the Federal award(s) to which they apply and OMB U. Administrative Requirements, Cost Principles, and Audit Requirements for Federal Award: (codified at 2 C.F.R. Part 200) Unallowable costs have been adjusted for in allocating cost indicated in the cost allocation plan.

(2) All costs included in this proposal are properly allocable to Federal awards on the basis of a beneficial or causal relationship between the expenses incurred and the agreements to which they are allocated in accordance with applicable requirements. Further, the same costs that have been treated as indirect costs have not been claimed as direct costs. Similar types of costs have been accounted for consistently and the Federal Government will be notified of any accounting changes that would affect the predetermined rate.

(3) The indirect cost rate calculated within the proposal is 56.6% [identify rate] which was calculated using a direct cost base type of salary and fringe [identify type of cost base – Salary & Fringe, MTDC, etc.]. The calculations were based on actual costs for fiscal year 2023 to obtain a federal indirect cost billing rate for fiscal year 2023

(4) All documentation supporting the indirect cost rate identified above must be retained by Recipient. This rate should be reviewed and validated as part of the Recipient's annual financial audit.

Subject to the provisions of the Program Fraud Civil Remedies Act of 1986, (31 USC 3801 seq.), the False Claims Act (18 USC 287 and 31 USC 3729); and the False Statement Act (18 USC 1001), I declare to the best of my knowledge that the foregoing is true and correct.

Organization Name: Southwestern Michigan Commission

Signature: \_\_\_\_\_

Name of Authorized Official: K. John Egelhaaf

Title: Executive Director

Email Address and Phone: egelhaafj@swmpc.org; 269.925.1137 x 1512

Date of Execution: 02/05/2024



## CERTIFICATE OF INDIRECT COSTS

This is to certify that I have reviewed the Negotiated Indirect Cost Rate (NICRA) submitted herewith and to the best of my knowledge and belief:

- 1) All costs included in this 2023 NICRA to establish billing or final indirect cost rates for FY 2023 are allowable in accordance with the requirements of the Federal award to which they apply and per 2 CFR 225, *(Formerly OMB Circular A-87, Cost Principles for State, Local, and Indian Tribal Governments)* "Uniform Administrative Requirements, Cost Principles, and Audit Requirement for Federal Awards" Unallowable costs have been adjusted for in allocating costs as indicated in the cost allocation plan.
- 2) All costs included in the NICRA are properly allocable to Federal awards on the basis of a beneficial or causal relationship between the expenses incurred and the agreements to which they are allocated in accordance with applicable requirements. Further, the same costs that have been treated as indirect costs have not been claimed as direct costs. Similar types of costs have been accounted for consistently and the Federal Government will be notified of any accounting changes that would affect the predetermined rate.

I declare that the foregoing is true and correct.

Governmental Unit: Southwest Michigan Planning Commission

Signature:

A handwritten signature in black ink, appearing to read "K. John Egelhaaf", written in a cursive style.

Name of Official: K. John Egelhaaf

Title: Executive Director

Date of Execution:

## Appendix G: Non-Discrimination Policy Statement

SWMPCC is committed to compliance with Title VI of the Civil Rights Act of 1964, the Civil Rights Restoration Act of 1987, and all related regulations and statutes. Section 601 of Title VI of the Civil Rights Act of 1964 declares it to be the policy of the United States that “No person in the United States shall, on the ground of race, color, or national origin, be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any program or activity receiving Federal financial assistance”. Consistent with this policy, and in accordance with section 602 of Title VI, codified as amended at 42 U.S.C. § 2000d-1, the Department of Justice promulgated regulations prohibiting recipients of federal funds from “utilizing criteria or methods of administration which have the effect of subjecting individuals to discrimination because of their race, color, or national origin, or have the effect of defeating or substantially impairing accomplishment of the objectives of the program as respects individuals of a particular race, color, or national origin.” 28 C.F.R. § 42.104(b)(2). The United States Department of Transportation later promulgated nearly identical regulations - See 49 C.F.R. § 21.5(b) (vii) (2). Since the Civil Rights Act of 1964, other nondiscrimination laws have been enacted to expand the range and scope of Title VI coverage and applicability:

THE UNIFORM RELOCATION ASSISTANCE AND REAL PROPERTY ACQUISITION POLICIES ACT OF 1970 - which prohibits unfair and inequitable treatment of persons displaced or whose property will be acquired as a result of federal and federal-aid programs and projects.

THE FEDERAL AID HIGHWAY ACT OF 1973 - which states that no person shall, on the grounds of sex be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any program or activity receiving federal assistance under this title or carried on under this title.

SECTION 504 OF THE REHABILITATION ACT OF 1973 - which states that no qualified disabled person shall, solely by reason of his disability, be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any program or activity that receives or benefits from federal financial assistance. This Act protects qualified individuals from discrimination based on their disability.

THE AGE DISCRIMINATION ACT OF 1975 - which states that no person shall, on the basis of age, be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any program or activity receiving federal financial assistance. This act prohibits age discrimination in Federally Assisted Programs.

THE CIVIL RIGHTS RESTORATION ACT OF 1987, P.L.100-209 amends Title VI of the 1964 Civil Rights Act - which made it clear that discrimination is prohibited throughout an entire agency if any part of the

agency receives federal assistance.

THE AMERICAN DISABILITIES ACT (ADA) OF 1990 - which prohibits discrimination against people with disabilities in employment, transportation, public accommodation, communications, and governmental activities.

Executive Order 13166, Improving Access to Services for Persons with Limited English Proficiency - which requires each federal agency to examine its programs and activities and to develop and to implement plans by which LEP persons can meaningfully access those programs and activities.

23 CFR PART 200 – Federal Highway Administration regulations Title VI Program and Related Statutes – which address Implementation and Review Procedures.

SWMPC assures that no person or groups(s) of persons shall, on the grounds of race, color, sex, age, national origin, disability/ handicap, and income status, be excluded from participation in, be denied the benefits of, or be otherwise subjected to discrimination under any and all programs, services, or activities administered by the SWMPC, regardless of whether those programs and activities are federally funded or not.

SWMPC also assures that every effort will be made to prevent discrimination through the impacts of its programs, policies, and activities on minority and low-income populations. In addition, SWMPC will provide meaningful access to services for persons with Limited English Proficiency.

In the event SWMPC distributes federal-aid funds to a sub-recipient, SWMPC will include Title VI language in all written agreements and will monitor for compliance.

SWMPC Title VI Coordinator - current Executive Director - is responsible for initiating and monitoring Title VI activities, preparing reports and other responsibilities as required by 23 Code of Federal Regulations (CFR) 200 and 49 CFR 21.

## Appendix H: Subrecipient Risk Assessment

INSERT HERE